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DEPARTMENT OF ENERGY

NATIONAL PETROLEUM COUNCIL

Auditorium
Forrestal Building
1000 Independence Avenue, S.W.
Washington, D.C.

Wednesday,
December 10, 1980

9:00 a.m.

REPORTER'S TRANSCRIPT

REPORTED BY: Joseph F. Coughlin

1 The meeting convened at 9:00 a.m., pursuant to notice,
2 Chairman C.H. MURPHY, Jr., Presiding.

3
4 DEPARTMENT OF ENERGY STAFF:

5 DR. WILLIAM W. LEWIS
6 Assistant Secretary of Energy Policy and Evaluation

7 HON. R. DOBIE LANGENKAMP
8 Deputy Assistant Secretary of Energy Resource
Development and Operations

9 COMMITTEE MEMBERS:

10 JACK H. ABERNATHY
11 Vice Chairman
Entex, Inc.

12 JACK M. ALLEN
13 President
Alpar Resources, Inc.

14 THEODORE A. BURTIS
15 Chairman, President and Chief Executive Officer
Texas Eastern Corporation

16 WILLIAM E. CARL
17 President
Carl Oil and Gas, Inc.

18 C. FRED CHAMBERS
19 President
C & K Petroleum, Inc.

20 COLLIS P. CHANDLER, JR.
21 President
Chandler & Associates, Inc.

22 EDWIN L. COX
23 Oil and Gas Producer

24 ROY T. DURST
25 Consulting Engineer

COMMITTEE MEMBERS: (Continued)

JAMES W. EMISON
President
Western Petroleum Company

JOHN E. FAHERTY
President
Crown Oil and Chemical Company

C.C. GARVIN, Jr.
Chairman of the Board
American Petrofina, Inc.

JOE F. GARY
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Sooner Petroleum Company

MELVIN H. GERTZ
President
Guam Oil & Refining Company, Inc.

JAMES W. GLANVILLE
General Partner
Lazard Freres and Company

DAVID B. GRAHAM
Deputy General Counsel
Velsicol Chemical Corporation

FREDERIC C. HAMILTON
President
Hamilton Brothers Oil Co.

JOHN P. HARBIN
Chairman of the Board and Chief Executive Officer
Halliburton Company

H. J. HAYNES
Chairman of the Board
Standard Oil Company of California

ROBERT A. HEFNER, III
Managing Partner
GHK Company

JOHN T. KLINKEFUS
President
Berwell Energy, Inc.

1 COMMITTEE MEMBERS: (Continued)

2 JOHN H. LICHTBLAU
3 Executive Director
4 Petroleum Industry Research Foundation, Inc.

5 JERRY McAFEE
6 Chairman of the Board
7 Gulf Oil Corporation

8 D. A. McGEE
9 Chairman of the Board
10 Texaco Inc.

11 JOHN G. McMILLIAN
12 Chairman and Chief Executive Officer
13 Northwest Alaskan Pipeline Company

14 W.K. McWILLIAMS, Jr.
15 President
16 W. K. M. Investments, Inc.

17 CARY M. MAGUIRE
18 President
19 Maguire Oil Company

20 DAVID C. MASSELLI

21 F.R. MAYER
22 Chairman of the Board
23 Exeter Company

24 R. J. MORAN
25 Chairman and Chief Executive Officer
26 Moran Energy Inc.

27 ROBERT MOSBACHER

28 C. H. MURPHY, Jr.
29 Chairman of the Board
30 Murphy Oil Corporation

31 IRA S. NORDLICHT, Esquire
32 Holtzmann, Wise & Shepard

33 R.L. O'SHIELDS
34 Chairman and Chief Executive Officer
35 Panhandle Eastern Pipe Line Company

1 COMMITTEE MEMBERS: (Continued)

2 JOHN G. PHILLIPS
3 Chairman of the Board and Chief Executive Officer
4 The Louisiana Land & Exploration Company

5 JAMES C. ROSAPEPE
6 President
7 Rosapepe, Powers & Associates

8 GEORGE E. TRIMBLE
9 Chairman of the Board and Chief Executive Officer
10 Aminoil U.S.A., Inc.

11 H.A. TRUE, Jr.
12 Partner,
13 True Oil Company

14 JOHN F. WARREN
15 Independent Oil Operator/Producer

16 ALTON W. WHITEHOUSE, Jr.
17 Chairman of the Board and Chief Executive Officer
18 The Standard Oil Company (Ohio)

19 M.A. WRIGHT
20 President and Chairman of the Board
21 Cameron Iron Works, Inc.

22 ROBERT W. YANCEY
23 President
24 Ashland Oil, Inc.

25 KEATING V. ZEPPA
26 President
27 Delta Drilling Company

1 The following reports were received, issued or approved
2 by the Committee:

3 STATEMENT OF:

PAGE:

4 JERRY McAFEE, Chairman, National Petroleum Council's
Committee on Refinery Flexibility

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5 RICHARD F. NELSON, Report of the Natinoal Petroleum
6 Council's Committee on Unconventional Gas Sources

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7 CHARLES MATTHEWS, Special Assistant to the Chairman
8 of the Coordinating Subcommittee of the Committee
on Unconventional Gas Sources

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9 DR. HOWARD A. SLACK, Progress Report of the National
Petroleum Council Arctic Oil and Gas Resources

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10 ALTON W. WHITEHOUSE, Chairman, Environmental
11 Conservation

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12 C.C. GARVIN, JR. Chairman, Emergency Preparedness

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14 JOHN PHILLIPS, Chairman, Finance Committee

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15 Proposed Statement of Policy Regarding Data
16 Collection by the National Petroleum Council

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P R O C E E D I N G S

1
2 MR. MURPHY: The Eightieth Meeting of the National
3 Petroleum Council will come to order. Ladies and gentlemen,
4 you have before you a copy of this morning's agenda. You
5 will note that we have a number of study subjects before
6 us, some complete or nearing completions, others still in
7 the formative stage and we will be hearing reports of those
8 later.

9 You can see from looking around the room that we
10 do have a quorum and in respect of everyone's time why I
11 am going to dispense with the roll call and hearing no
12 objection, why we will rely on the record for evidence of
13 attendance.

14 The Secretary has recently increased the numerical
15 strength of the council membership and I should like to
16 introduce and welcome the new members who are here today.
17 We have Mr. James W. Granville, Mr. W. K. MacWilliams,
18 Mr. George E. Trimball and a retread here, my old colleague
19 Mike Ryan and Mr. Zeaple. Knowing most of these fine men
20 directly and all of them by reputation, why I think we can
21 say that the Secretary has increased not only the numerical
22 strength of the council but he has increased the strength
23 of the council in other respects as well.

24 I should now like to introduce the people here
25 at the head table. On my far left, at your right, is

1 Marshall Nichols, our Executive Director of the NPC and
2 next to Marshall is the Honorable R. Dobie Langenkamp who
3 has been most cooperative with us, the Deputy Assistant
4 Secretary of Energy Resource Development and Operations,
5 Department of Energy. Mr. McAfee who will be giving a
6 committee report and our Vice Chairman, a man who has been
7 wonderful to work with, Bill Haynes and Vice Chairman of the
8 council, and on my right, your left, is Mr. Whitehouse,
9 Chairman of the NPC study Committee for Environmental Con-
10 servation and next to him is Cliff Garvin who will be giving
11 a report on the initial work of the Committee on Emergency
12 Preparedness and the Honorable William W. Lewis, the
13 Assistant Secretary of the Department for Policy and Evalua-
14 tion with the Department of Energy.

15 Now, when arranging this meeting with the Secretary
16 Duncan, the Secretary expected to be here and it turned out
17 that he could not early on, but after the meeting was noticed
18 it became clear that the Secretary couldn't be back from
19 Paris and I offered to change the date but the Secretary
20 very generously observed that the schedule of a 100 or so
21 chiefly executives are to take precedence over that over
22 one cabinet minister and he insisted that we go forward
23 with this meeting. And for that reason we are adhering to
24 the schedule and he has asked the Assistant Secretary, Dr.
25 Lewis, to represent him and we are pleased to have you, Dr.

1 Lewis. And Mr. Secretary, I recognize you with pleasure
2 for such comments and instructions that you wish to give to
3 the National Petroleum Council.

4 SECRETARY LEWIS: As Mr. Murphy has indicated, the
5 Secretary is unable to be here this morning so I think I
6 could express first his regrets about the fact of his not
7 being able to be here, but the business that in fact took him
8 away was quite important as I suppose most of you know.

9 The IEA, the International Energy Agency was
10 having a meeting in Paris of all the senior energy officials
11 and the member governments to discuss the current world oil
12 market situation and to review what actions, if any, seemed
13 appropriate for a member government to take. I think this
14 session also was quite significant for both the Secretary
15 and for this country in part because this was going to be
16 the last time Secretary Duncan was meeting with his senior
17 colleagues and in part of a tribute to him, they asked him
18 actually to chair this session and because he was in the
19 chair, Glenn Coleman, the Acting Deputy Secretary, had to
20 go over as the official U.S. delegate.

21 We haven't got the final reports from the meeting
22 yet but it looks as if things did go well and better than
23 expected. But let me just convey the Secretary's regrets
24 that he couldn't be here because he takes quite seriously
25 the meeting of this group and finds it very useful.

1 I hope to sit through as much of the meeting this
2 morning as much as possible to hear your reports in part
3 because the subjects that you are addressing are really quite
4 closely aligned with the interest of my particular office
5 in the Department and so I am anxious to both hear the
6 reports and then have my staff study them in some detail.

7 I thought it might be helpful though if I took
8 perhaps a minute or two to tell you a little bit about a piece
9 of work that my office has just completed. We have in fact
10 just made public in the last month a study on oil vulnera-
11 bility. It looks like the reason I show it to you is because
12 some of you may have already seen it. We in fact did mail
13 it to each of you within the last month. Whether it reached
14 you yet or not, I cannot tell for sure.

15 In any case, this study was something that the
16 Secretary thought to be quite important. He asked us to
17 undertake eight months or so ago, last February, following a
18 series of events. Of course, the transfer of power in Iran,
19 the Soviet invasion of Afghanistan, the turmoil on the world
20 oil market of 1979 with a sense that the time had come for
21 us to think about really doing something serious to reduce
22 our vulnerability to an oil import disruption and he didn't
23 want another year to pass without some serious work and
24 attention being devoted to that.

25 He recognized from the beginning and I assume seemed

1 to appreciate that what he was asking for was really a
2 massive undertaking and in fact it has been something that
3 required the bulk of attention of my office for the last
4 eight months.

5 We started out with a rather broad solicitation
6 and what I would like to do is just tell you generally how we
7 did the study and give you some highlights. I don't intend
8 to give you a summary or even a briefing on the study.

9 We started out by soliciting widely ideas for new
10 and different ways of reducing our vulnerability toward oil
11 import disruption and in fact I sent out over 200 letters,
12 not only in Washington, but across the country. Some of you,
13 I am sure, received them.

14 We got back some very useful and serious responses
15 and I must admit somewhat to our surprise some very different
16 ideas from those that had been on the table previously and
17 some of which under close inspection in fact had ended up
18 holding up as good ideas to pursue.

19 The comment phase ended in the middle of summer
20 and since that time, the last three or four months, my
21 staff has really spend most of its time analyzing those
22 ideas as well as others and producing this report.

23 Our objective was to essentially take stock of
24 what had been put in place up until now the policies and
25 programs that were in place. And in light of all that, to make

1 the best estimate we could of what the next decade looks
2 like with regard to our dependence on imported oil.

3 Having done that and explored the sensitivity of
4 those sorts of projections and anybody who makes those sorts
5 of projections better get out of town before the time comes
6 that it needs to be checked on, but in any case, there is
7 no alternative but to attack the problem that we -- we then
8 looked for new and different things that if implemented could
9 make a difference in the vulnerability picture that we were
10 painting.

11 By and large as you can tell, as you look at the
12 summary of the report and as a matter of fact that is really
13 the point that I would recommend to you all. It is a 20-25
14 page summary of our results and you might find it worth read-
15 ing sometime. It suggests that current policies and programs
16 are not going to lead over this decade too much of a dif-
17 ference with regard to our level of oil imports. There is
18 some uncertainty about that we could get lucky. The domestic
19 supply situation could be more optimistic than we are
20 actually projecting.

21 On the other hand, we are not as low as a number of
22 people considering the CIA's regard to the domestic availa-
23 bility.

24 The picture doesn't look all that bad in light of
25 1990 as it does today and in light of that came the question

1 of what could we do to make the difference.

2 What I will do is just give you a bit of the flavor
3 of the kinds of things that we did address in the report.
4 Our focus was on what difference they could make on either
5 our oil import level or the disruption of an oil import if
6 we should have to do suddenly without a significant amount
7 of oil imports.

8 We have also tried to look at all the side effects
9 of these possible actions, although there were limits to what
10 we could do in the time that we had, and also some of the
11 concerns were well beyond our analytical work.

12 But with regard to measures to reduce import, the
13 report goes into a lot of detail with regard to natural gas
14 and that probably is the bulk of the substance and the new
15 initiative that has been revised in the area of natural
16 gas. We looked very closely at the Natural Gas Policy
17 Act and its implications.

18 We brought out the point that a lot has changed
19 in the world since that act was passed, not only in terms
20 of the price of oil, but also in the way that the market
21 itself has developed. The decontrol path of the Natural
22 Gas Policy Act provides a narrow look that was extraordinarily
23 leisurely when you compare it to the past of the decontrol
24 of crude and the implication of that price path of the
25 decontrol pattern are rather strong with regard to oil imports

1 and we have come up with estimates that an acceleration of
2 the decontrol of natural gas could make a significant dif-
3 ference in our oil imports over the decade. Certainly by '85
4 there could be as much as a half a million barrels a day
5 less in oil imports and by '90 even more; maybe as much as
6 even a million barrels a day.

7 We also reviewed the import profits tax to look at
8 the incentives on new supplies that are supplied by that
9 tax as it finally passed. There is no question that the tax
10 on new oil tertiary recovery does provide some disincentive
11 for new supply and we tried to make up the difference as best
12 we can about how much difference it would make if we had no
13 tax on new supplies in this area and we got estimates in here
14 adjusting or rate, balancing on maximizing the production.

15 We also looked at some what we would call con-
16 straints on production, constraints on the market working
17 this way and I must say that our orientation was to try and
18 see where the facilitation of the market makes sense.

19 One of the biggest constraints that we saw was the
20 schedule and the provisions for OCS leasing. The current
21 schedule for leasing led us to conclude that it was very
22 unlikely, we might be wrong, but very unlikely we were going
23 to make significant finds and develop them over this decade
24 given the current schedule and current procedures. And as
25 a result unlikely that the development of the OCS would make

1 a significant difference in our vulnerability in this decade
2 and we have some ideas in here about how both the permitting
3 and the leasing schedule could be adjusted, either adminis-
4 tratively or if we are talking about more forwarding, then
5 we are talking about new legislation.

6 We reviewed the auto view efficiency standards to
7 try to take stock of the affect they have now given the price
8 of gasoline and there is a very clear market response on
9 both consumer buying practice and also the industry production
10 patterns.

11 We looked at what difference it would make if those
12 standards were extended beyond 1980. We have a rather
13 detailed review in here of the electricity sector. It is so
14 big that it is just essential that it be looked at very
15 carefully. The problem of economic efficiency within that
16 sector is really enormous given all the problems of the
17 sector.

18 There is a lot of oil and gas burned in that
19 sector that is just not economic at today's prices, the
20 prices that we project. On the other hand, the financial
21 condition of the sector is such that it is very difficult for
22 them to make the investment that would reap the economic
23 benefits to conversion to alternative fuels. There are also
24 other concerns, environmental and others, and there is just
25 no doubt that I think over the next few years the problems of

1 that sector will be extensive, not only the oil in that
2 region but for the general economic health of the overall
3 country.

4 And then we reviewed the residential conservation
5 program in large part because what little evidence we have
6 suggests that, again, pall-mallers are not making investments
7 in the houses which would be financially beneficial to
8 themselves in light of the new prices they are having to pay
9 for oil and which, in our view, they probably should pay for
10 gas.

11 And in that score we hope that, at least we have
12 some ideas about when some large experiments take place
13 before any further intervention on the part of the federal
14 government to get those programs going. We just need to
15 understand more about why homeowners are doing what they are
16 doing.

17 We also give an analysis of the various kinds of
18 practicing mechanisms that can be used to reduce our vul-
19 nerability. By that I mean, taxes and tariffs above world
20 prices. The idea being that if in fact we do have import
21 fees or taxes on gasoline, that we reduce demand and that
22 thereby lowers our vulnerability and we tried to get some
23 indication of what that is worth.

24 With regard to things that we might do to lower the
25 cost of a disruption once it occurs, of course, the obvious

1 thing is to just have a lot of what you lose in reserves so
2 you can put that out when you do without your social supply.
3 There has been a lot of talk about SPRO, and all of you I am
4 sure are familiar with the Strategic Petroleum Reserve and
5 all the problems. We just for the record documented in here
6 what the capacity constraints are given the common plan, how
7 much we can get into storage if we build the maximum rate.

8 We go on from there to look if whether it makes
9 sense to consider additional public incentives for private
10 stockpiles. There is just no question that you all know
11 better than we over the last several months private stockpiles
12 has built up at a much faster rate than we could possibly
13 build up in the Strategic Petroleum Reserve. And the question
14 is should there be additional incentives for that.

15 And then finally we looked at one very new idea.
16 This is a new idea to most of the people around me, and that
17 was of a Strategic Natural Gas Reserve. And I might say a
18 word or two about that just so you can see how conceivably
19 it might make sense.

20 Gas and oil are, as you know, highly interchangeable
21 in many respects. We had to look at some of the technical
22 questions about whether it was even feasible having to do
23 with how would you in fact provide for the surge capacity.
24 Could you essentially just pump it to the well faster or
25 drill more holes in the fields and use them in an

1 emergency or would you actually take the gas out of the ground
2 and put it into the peak fields as reserve?

3 You all have to get the gas where it is in reserve
4 to where you want to use it and you look at transmission
5 capacity and, yes, there is considerable excess in the
6 transmission capacity, although it's hard to see at all.

7 And then, can it be used in place of oil in many
8 places? Well, large industrial boilers and utility boilers
9 have considerable dual fire capability as it is in more dual-
10 fired capability could be put in. And then there is, of
11 course, the question of whether the residual oil that would be
12 replaced would then be put into light products for transpor-
13 tation fuel and you all have a word about refinery capacity
14 in the next decade and we are interested in looking at that.
15 But a quick look at that does suggest that in an emergency
16 there would be substantial refinery capacity to upgrade the
17 essential products, that we could use the transportation
18 fuel that would be made.

19 Beyond that there are a lot of actions that might
20 make sense to take in a disruption. I won't go into the
21 list of them but there are several things that we could
22 explore, in part, to try to mitigate the massive macro-economic
23 effects that would occur in a disruption and, in part, just
24 from the massive wealth transfer that would occur in a world
25 oil price, when the wealth transfer occurring from the

1 industrial countries to the OPEC countries and then the
2 problem of recycling and the problem of the health of the
3 financial institutions of the country and in light of all
4 that, it not only facilitates the recycling but the quality
5 of the portfolio of some of the borrowers, particularly the
6 developing countries would be quite different.

7 We say a little bit in here about the importance
8 of trying to find oil and gas in other parts of the world
9 in highly concentrated places and in that score, the World
10 Bank program looks extremely promising. As you know, it has
11 run into a few international political snags.

12 And then finally, is the connection of the fact that
13 the Secretary has been in Paris for the last couple of days,
14 there is no question that collective action with our indus-
15 trial partners is just very, very important because the
16 benefit of storing oil, of using the demand present techniques,
17 are a lot greater if everybody does it, but if only one person
18 does it, and everybody reaps the benefits if everybody does
19 it.

20 On the other hand, there is incentive for one
21 country to hang back and let everybody else bite the bullet
22 and then maybe benefit. So on this score it is just important
23 that we all act together.

24 Anyway, I hope you will find the time to at least
25 have a look at the study. The Secretary feels that it is one

1 of the things that he look to lead and leave to his successor.
2 He had hoped to be around to have something to do with the
3 implementation of some of these things but he now is in the
4 position to leave it to his successor.

5 I would happy to take a question or two if anybody
6 wanted to raise a point about the study.

7 MR. MURPHY: Are there questions, gentlemen?

8 SECRETARY LEWIS: Well, if not, I have one other
9 piece of business and I saved the most important piece of
10 business till last. I hope it will come as somewhat of a
11 surprise, but I am pleased to be able to present on behalf
12 of the Secretary his distinguished service metal to Mr.
13 Murphy.

14 (Applause)

15 SECRETARY LEWIS: The Secretary is especially sorry
16 he won't be able to be here for this. I won't recount for
17 you all of Mr. Murphy's activities, you know him as a leading
18 petroleum executive, a mainstay of financial and educational
19 institutions and also in the prominent citizen of the part
20 of the country that both the Secretary and I hold in fond
21 regard.

22 These last few years have really been years of
23 high intensities with regard to the energy affairs of the
24 country. Oil and gas especially have been under deep review
25 and have played a major role in the well-being of the

1 country. The Secretary is, as I am sure you have come to
2 know him, is close to the background and inclination and
3 takes quite seriously the idea of consultation and he not
4 only solicits advice, he also considers it and guides him
5 in many, many cases. And I just know personally that he
6 has valued very highly his interactions with this group and
7 the advice that the group and its members have given him and
8 he appreciates very much the leadership that Mr. Murphy has
9 provided over these last critical meetings.

10 So, he is just very pleased to be able to recognize
11 Mr. Murphy's contribution in that regard. And if you, sir,
12 would join me over here. Mr. Langenkamp will read the
13 citation for the award.

14 MR. LANGENKAMP: This is the Secretary of Energy
15 distinguished metal being awarded to Charles H. Murphy, Jr..
16 Secretary of Energy distinguished service metal is presented
17 to Charles H. Murphy, Jr., for his performance as chairman
18 of the National Petroleum Council which benefited the
19 American people and the Assistant Secretary of Energy. Mr.
20 Murphy has given generously of his time, set an example for
21 all members of the council. During his tenure, the council
22 served as an institution with which the Department of Energy
23 often turned to technical expertise and advice.

24 The testimony to Mr. Murphy's managerial ability
25 and the number of studies that you have done in his direction

1 were in every instance impartial, timely, addressed the
2 issue at hand and clearly performed by a specialist of the
3 highest calibre.

4 Mr. Murphy's dedicated service to our nation and
5 the Department of Energy warrant the highest public recogni-
6 tion by the Secretary of Energy.

7 Thank you sir.

8 (Applause)

9 MR. MURPHY: As Dr. Lewis said, this is a surprise.
10 I am very gratified to receive it and I feel that as the
11 Secretary and his colleagues in the Department honor me, that
12 they are really honoring the members of the council. And you
13 have always been responsive and I think these traditions
14 will carry on and I want you to tell Charlie Duncan that I
15 am grateful to him.

16 (Applause)

17 MR. MURPHY: As I just said over there, the member-
18 ship is certainly to be commended for its dedicated response
19 to all of the Secretary's requests and in our response to the
20 government at large. And in the range of the council's
21 expertise and experience as attested by the five studies that
22 we have before us here today and for the council, I want to
23 thank the chairman of these study committees. They have
24 shown diligence and commitment that is worthy of the
25 traditions of the National Petroleum Council and for myself,

END #1

#2

1 I want to thank them for their response to my plea. What
2 I said to them, as the Macadamius said to St. Paul, "Come
3 over here and help me."

4 The first report this morning is that of the
5 Refinery Flexibility, which we'll hope is nearing an end and
6 it's been a monumental study and I recognize our colleague,
7 Jerry McAfee for the purposes of entering this report.

8 STATEMENT OF JERRY MCAFEE, CHAIRMAN OF THE
9 NATIONAL PETROLEUM COUNCIL'S COMMITTEE ON
REFINERY FLEXIBILITY

10 MR. MCAFEE: Mr. Chairman, Mr. Secretary, ladies
11 and gentlemen.

12 You have the monumental study, somewhat more formal
13 that originally contemplated. It has taken somewhat longer
14 than originally planned but I hope and believe that it is
15 useful, a piece of work that will be useful to the adminis-
16 tration and to the industry as a base volume of information
17 and opinion and respected in the years ahead.

18 It was on September 18, 1980, which I was a little
19 shocked to realize is considerably now over two years ago,
20 that the National Petroleum Council was requested by the
21 Secretary of Energy to prepare an analysis of the factors
22 which affect the ability of the domestic refining industry
23 to meet demands for essential petroleum products.

24 In requesting this study, the Secretary of Energy
25 specified that the study should include:

1 "A comprehensive study of the historical trends
2 and present status of the domestic refining industry's
3 sources of crude oil and its capability to process these
4 crudes into marketable petroleum products. The study should
5 analyze factors affecting the future trends in crude avail-
6 ability, refining capability, and the competitive economics
7 of small, medium, and large refinery operations through the
8 year 1990. The study should also examine the industry's
9 flexibility to meet dislocations of supply."

10 This was the committee's charter.

11 To assist in its response to this request, the NPC
12 established the Committee on Refinery Flexibility.

13 I would like to acknowledge the excellent coopera-
14 tion that we have received from Mr. R. Dobie Langenkamp, the
15 Government Co-chairman of this committee and from his
16 predecessors as government co-chairman Mr. Alvin L. Alm
17 and Mr. C. W. Fischer. The Committee on Refinery Flexibility
18 has operated with the assistance of a Coordinating Sub-
19 Committee and two principal task forces, one on Refining
20 Capability and one on Supply, Demand, and Logistics. These
21 groups were headed by Mr. Stu Waterson of Standard of
22 California, Mr. John Hall of Ashland and Mr. W. Davis of
23 Gulf and the Council and the Committee and the industry and
24 the government owe these men and their associates a great
25 bit of gratitude.

1 An Interim Report on this study effort was approved
2 by the NPC about a year ago, in December of 1979, and con-
3 tained the results of the January 1979 NPC Survey of
4 Petroleum Refining Capabilities and the April 1979 NPC
5 Survey of U.S. and World Energy and Oil Supply/Demand Fore-
6 casts.

7 The certified public accounting firm of Arthur
8 Young & Company was retained by the NPC to receive and
9 aggregate the survey responses. Arthur Young & Company
10 was instructed to treat, and they did treat, all responses
11 in strictest confidence and they were instructed to release
12 no identified individual company data and they performed
13 their part of the job admirably. I wish to acknowledge the
14 high level of cooperation received from the refiners and
15 other participants and to thank them on behalf of the council
16 and others for their time and thoughtful consideration of
17 these questionnaires.

18 The enormous amount of effort which the industry
19 and others have put into this effort is beyond measurement,
20 but it has been extremely useful and I believe of wealth
21 to many.

22 I would also like to take a moment to acknowledge
23 most sincerely the significant contribution of the public
24 or non-industry members of the committee, the coordinating
25 subcommittee, and the task forces. The resultant report did

1 better for their contributions than it would have otherwise.

2 And just a word about the scope of the report.

3 A proposed final report was mailed to you on November 17th,
4 for your review and consideration. The draft which you have
5 in hand covers the specific areas noted in the request
6 from the Secretary of Energy and is divided into three
7 principal parts:

8 First, Oil Supply and Demand Analyses. In the
9 report historical petroleum supply/demand data are developed
10 for the 1972 to 1978 period and surveys or forecasts of
11 supply and demand projections are reported for the years,
12 1982, 1985 and 1990.

13 Because the political and economic events which
14 occurred during 1979 were not reflected in the April 1979
15 survey contained in the Interim Report, a second survey
16 was conducted in December of 1979, last year. For the pur-
17 poses of this report, the average of the first and second
18 surveys' responses were called the high and the medium
19 cases, respectively. Then a third case, a low case, was
20 prepared from the second survey's lowest quartile of
21 responses to the 1990 total demand for petroleum products.
22 The range of supply and demand projections provided by this
23 approach forms a basis for assessing future refining require-
24 ments.

25 The second part of the report deals with Refinery

1 Capability and Flexibility Analyses.

2 In January of 1979, last year, a three-part survey,
3 a questionnaire, was distributed to all U.S. refiners
4 requesting (1) data on each U.S. refinery's operations for
5 1978, 1980, and 1982, and facilities firmly committed for
6 installation prior to January 1, 1980; (2) crude oil and
7 refinery operating costs for 1978, and refinery asset data
8 as of January 1, 1970; and (3) estimates of the facilities,
9 in addition to those to be in place by January 1, 1982,
10 which would be required to meet the specifications of three
11 hypothetical cases involving changes in crude oil supply
12 and product demand.

13 Using this survey, the results of it, as a base
14 this area of the study assesses the U.S. refining industry's
15 capability to process available crude oils and to meet
16 product demands under a variety of supply/demand scenarios,
17 including the emergency disruptions

18 The third part of the report deals with Competitive
19 Analyses. The competitive economics of refining within the
20 United States is analyzed by company and refinery size range,
21 geographic location, and refinery process complexity. For
22 the comparison of foreign and domestic refineries, only the
23 competition for U.S. East Coast markets was analyzed.

24 In this phase of the study, hypothetical refineries
25 were modeled, based on the typical size and complexity of

1 U.S. East Coast and Gulf Coast refineries and foreign export
2 refineries. The analysis compares the incremental economics
3 of these hypothetical refineries when supplying product to the
4 U.S. East Coast.

5 Now, what were the results very briefly of the
6 study?

7 The committee drew the following conclusions from
8 the studies made of the U.S. Refining Industry:

9 As Chart 1 shows, the total U.S. demand for
10 refined petroleum products will be about constant during
11 the decade of the '80s. The medium case shows 1990 demand
12 at the same level as in 1978. For 1990 only, the high and
13 low cases are shown and the high case would incate some
14 growth and the low case some decline. The committee did not
15 try, and I emphasize this, the committee did not try to
16 judge whether one case is more likely than the other two,
17 but it considered future refinery requirements in all three
18 cases.

19 The second conclusion is that even though total
20 demand is expected to change little over the next decade,
21 significant changes in the demand for specific projects, or
22 products, are expected. Total motor gasoline demand is
23 expected to decline while the proportion of unleaded gasoline
24 increases from 32 percent in 1978 to 77 percent in 1985 and
25 89 percent in 1990.

1 Hearing oil and residual fuel oil demands also
2 show a steady decline. These declines are projected to be
3 offset by a growth in demand for commercial jet fuel, diesel
4 fuel, liquified gases and non-energy products such as
5 petrochemical feedstocks, libricants, metallurgical coke and
6 asphalt.

7 The third conclusion is shown in Chart 2. During
8 the 1980's, the decline in domestic petroleum liquids supply
9 is expected to be halted by increased rates of reserve
10 additions and the beginning of snythetics production.

11 From a refining standpoint, however, the average
12 quality of U.S. supply will decline. Domestic supply from
13 all sources was 10.3 million barrels per day in 1978 and
14 is shown to range between 9.5 and 10.4 million barrels per
15 day from 1982 to 1990.

16 While the volumes of supply from domestic and
17 foreign sources are substantially unchanged throughout the
18 period of this study, the average quality of this supply
19 is expected to be higher in sulfur content and residual
20 yield. For example, in 1978, 54 percent of the supply of
21 U.S. refineries was low-surfur, sweet crude oil. By 1990,
22 these more desirable oils will be only 41 to 45 percent
23 of total supply.

24 The fourth conclusion as Chart 3 shows, the capacity
25 for six of the principal refinery processes that will be

needed in 1982, 1985, and 1990 are as shown on the chart. In all cases, they are shown as a percent of actual 1978 capacity.

Now existing crude oil distillation capacity will be adequate through 1990, but substantial additional downstream processing capacity will be needed. Because of the expected changes in the composition of product demand and petroleum supply, expansion will be required in facilities for upgrading unleaded gasoline; for example, catalytic reforming, desulfurization; naphtha and distillate hydrotreating, for example; and residual fuel oil conversion, coking for example.

The refiners' present plans for expansion of these facilities by 1982 will not be adequate to meet any of the consensus forecast supply/demand cases shown for 1985 or 1990 and may not meet the cases shown for 1982.

The committees' studies indicated that between 1979 and 1990 at least \$5 billion, in constant 1978 dollars, must be invested in new downstream processing facilities in the United States and the investment needed may be as great as \$12 billion.

The fifth conclusion, in the event of an import supply interruption in the range of 2 to 5 million barrels per day, there is sufficient flexibility in the U.S. refining system to reflect 75 to 80 percent of the volume loss in

1 reduced motor gasoline output as opposed to other products
2 such as heating oil.

3 Incidentally, in response to some comments which
4 had been received since the draft report was sent out, we
5 intend to make some editorial changes in this section of
6 the report to emphasize the fact that this estimate does not
7 reflect the probable economic practicalities of that
8 response to major interruptions but is based on theoretical
9 studies which need to be taken into account in evaluating
10 this part of the report.

11 The sixth conclusion is shown in Chart 4, which
12 shows that the relative competitive position of various
13 sizes of refiners as shown here. These positions were
14 assessed by comparing the total costs of manufacturing
15 products, adjusted for value differences in product slates.
16 They are shown under three conditions;

17 First, the actuals for 1978 as measured by the
18 survey of U.S. refiners; second, after adjustment for the
19 post-June 1979 changes in the small-refiner bias program;
20 and third, after this adjustment and using first quarter
21 1980 product prices.

22 In 1978, small refiners, especially those with
23 capacities less than 30,000 barrels per day, had a competi-
24 tive advantage over larger refiners through the small
25 refiner bias provisions of the Domestic Crude Oil Allocation

1 Program, entitlements.

2 This advantage was eliminated in June 1979 when
3 the program was modified. The majority of these smaller
4 refineries are low-complexity plants with limited gasoline
5 manufacturing capabilities and relatively high yields of
6 heavy fuel oil. These low-complexity, small refineries were
7 placed at a substantial competitive disadvantage by product
8 market prices in the first quarter of 1980 and may face
9 similar adverse effects from the demand mix and supply
10 quantity trends expected in the 1980s.

11 The seventh conclusion, Chart 5, shows the
12 competitive position of typical refineries in PAD, District
13 I and PAD, District III with hypothetical refineries in the
14 Caribbean, Eastern Canada, Netherlands, and Italy.

15 The base case comparisons are made on the basis of
16 conditions existing in 1978. The alternate cases were
17 based on the refineries, first, using all Arabian Light
18 Crude Oil and, second, assuming the Caribbean and Canadian
19 refineries were retrofitted to make a slate of products
20 designed for the U.S. market.

21 Only after the assumption of retrofitting did
22 any of the foreign refineries even come close to competing
23 with U.S. refineries.

24 The committee concluded that: because of the U.S.
25 domestic crude oil price controls, U.S. refineries now

1 compete favorably with typical foreign export refineries
2 in U.S. East Coast markets. But with the end of domestic
3 crude oil price controls in October of 1981, these foreign
4 export refineries will have a competitive advantage over
5 U.S. refineries in these markets.

6 Mr. Chairman, this summaries briefly the report
7 of the Committee on Refinery Flexibility. And on behalf of
8 the committee, I take pleasue in moving that it be adopted
9 by the Council as the Council's response to the Secretary's
10 request.

11 (A copy of committee report follows.)
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REPORT OF JERRY MCAFEE,
CHAIRMAN OF THE NATIONAL PETROLEUM COUNCIL'S
COMMITTEE ON REFINERY FLEXIBILITY,
DECEMBER 10, 1980

INTRODUCTION

On September 18, 1978, the National Petroleum Council was requested by the Secretary of Energy to prepare an analysis of the factors which affect the ability of the domestic refining industry to meet demands for essential petroleum products.

In requesting the study, the Secretary of Energy specified that the study should include:

...a comprehensive study of the historical trends and present status of the domestic refining industry's sources of crude oil and its capability to process these crudes into marketable petroleum products. The study should analyze factors affecting the future trends in crude availability, refining capability, and the competitive economics of small, medium, and large refinery operations through the year 1990. The study should also examine the industry's flexibility to meet dislocations of supply.

To assist in its response to this request, the NPC established the Committee on Refinery Flexibility.

I wish to acknowledge the excellent cooperation I have received from Mr. R. Dobie Langenkamp, the Government Co-Chairman of this committee and from his predecessors as government co-chairman Mr. Alvin L. Alm and Mr. C. W. Fischer. The Committee on Refinery Flexibility has operated with the assistance of a Coordinating Sub-Committee and two principal task forces, one on Refining Capability and one on Supply, Demand, and Logistics.

An Interim Report on this study effort was approved by the NPC in December 1979 and contained the results of the January 1979 NPC Survey of Petroleum Refining Capabilities and the April 1979 NPC Survey of U.S. and World Energy and Oil Supply/Demand Forecasts.

The certified public accounting firm of Arthur Young & Company was retained by the NPC to receive and aggregate the survey responses. Arthur Young & Company was instructed to treat all responses in strictest confidence and to release no identified individual company data. I wish to acknowledge the high level of cooperation received from the refiners and other participants and thank them for their time and thoughtful consideration of these questionnaires.

SCOPE OF THE REPORT

A proposed final report was mailed to all members of the Council on November 17, 1980 for your review and consideration. The draft covers the specific areas noted in the request from the Secretary of Energy and is divided into three principal parts:

Oil Supply and Demand Analyses

Historical petroleum supply/demand data are developed for the 1972-1978 period and surveys of supply/demand projections are reported for the years 1982, 1985, and 1990.

Because the political and economic events which occurred during 1979 were not reflected in the April 1979 survey contained in the Interim Report, a second survey was conducted in December 1979. For the purposes of this report, the average of the first and second surveys' responses are called the high and medium cases, respectively. A low case was prepared from the second survey's lowest quartile of responses to the 1990 total demand for petroleum products. The range of supply/demand projections provided by this approach forms a basis for assessing future refining requirements.

Refinery Capability and Flexibility Analyses

In January 1979, a three-part survey was distributed to all U.S. refiners requesting (1) data on each U.S. refinery's operations for 1978, 1980, and 1982, including those facilities in place on January 1, 1979, and facilities firmly committed for installation prior to January 1, 1982; (2) crude oil and refinery operating costs for 1978, and refinery asset data as of January 1, 1979; and (3) estimates of the facilities, in addition to those to be in place by January 1, 1982, which would be required to meet the specifications of three hypothetical cases involving changes in crude oil supply and product demand.

Using this survey as a base, this area of the study assesses the U.S. refining industry's capability to process available crude oils and to meet product demands under a variety of supply/demand scenarios, including emergency disruptions.

Competitiveness Analyses

The competitive economics of refining within the United States is analyzed by company and refinery size range, geographic location, and refinery process complexity. For the comparison of foreign and domestic refineries, only the competition for U.S. East Coast markets was analyzed. In

this phase of the study, hypothetical refineries were modeled, based on the typical size and complexity of U.S. East Coast and Gulf Coast refineries and foreign export refineries. The analysis compares the incremental economics of these hypothetical refineries when supplying product to the U.S. East Coast.

RESULTS

The Committee drew the following conclusions from the studies made of the U.S. Refining Industry:

1. As Chart 1 shows, total U.S. demand for refined petroleum products will be about constant during the decade of the 1980s. The medium case shows 1990 demand at the same level as in 1978. For 1990 only, the high and low cases are shown; the high case would indicate some growth and the low case some decline. The Committee did not try to judge whether one case is more likely than the other two, but considered future refinery requirements in all three cases.
2. Even though total demand is expected to change little over the next decade, significant changes in the demand for specific products are expected. Total motor gasoline demand is expected to decline while the proportion of

unleaded gasoline increases from 32 percent in 1978 to 77 percent in 1985 and 89 percent in 1990. Heating oil and residual fuel oil demands also show a steady decline. These declines are projected to be offset by a growth in demand for commercial jet fuel, diesel fuel, liquified gases, and non-energy products such as petrochemical feedstocks, lubricants, metallurgical coke, and asphalt.

3. During the 1980s, as shown in Chart 2, the decline in domestic petroleum liquids supply is expected to be halted by increased rates of reserve additions and the beginning of synthetics production. From a refining standpoint, however, the average quality of U.S. supply will decline. Domestic supply from all sources was 10.3 million barrels per day in 1978 and is shown to range between 9.5 and 10.4 million barrels per day from 1982 to 1990. While the volumes of supply from domestic and foreign sources are substantially unchanged throughout the period of this study, the average quality of this supply is expected to be higher in sulfur content and residual yield. For example, in 1978, 54 percent of the supply of U.S. refineries was low-sulfur (sweet). By 1990, these more desirable oils will be only 41 to 45 percent of total supply.

4. Chart 3 shows the capacity for six of the principal refinery processes that will be needed in 1982, 1985, and 1990. In all cases, they are shown as a percent of actual 1978 capacity. Existing crude oil distillation capacity will be adequate through 1990, but substantial additional downstream processing capacity will be needed. Because of the expected changes in the composition of product demand and petroleum supply, expansion will be required in facilities for upgrading unleaded gasoline (e.g., catalytic reforming), desulfurization (e.g., naphtha and distillate hydrotreating), and residual fuel oil conversion (e.g., coking). Refiners' present plans for expansion of these facilities by 1982 will not be adequate to meet any of the consensus forecast supply/demand cases shown for 1985 or 1990 and may not meet the cases shown for 1982. The committees' studies indicated that between 1979 and 1990 at least 5 billion dollars (in constant 1978 dollars) must be invested in new downstream processing facilities in the U.S., and the investment needed may be as great as 12 billion dollars.

5. In the event of an import supply interruption in the range of 2 to 5 million barrels per day, there is sufficient flexibility in the U.S. refining system to reflect 75-80 percent of the volume loss in reduced

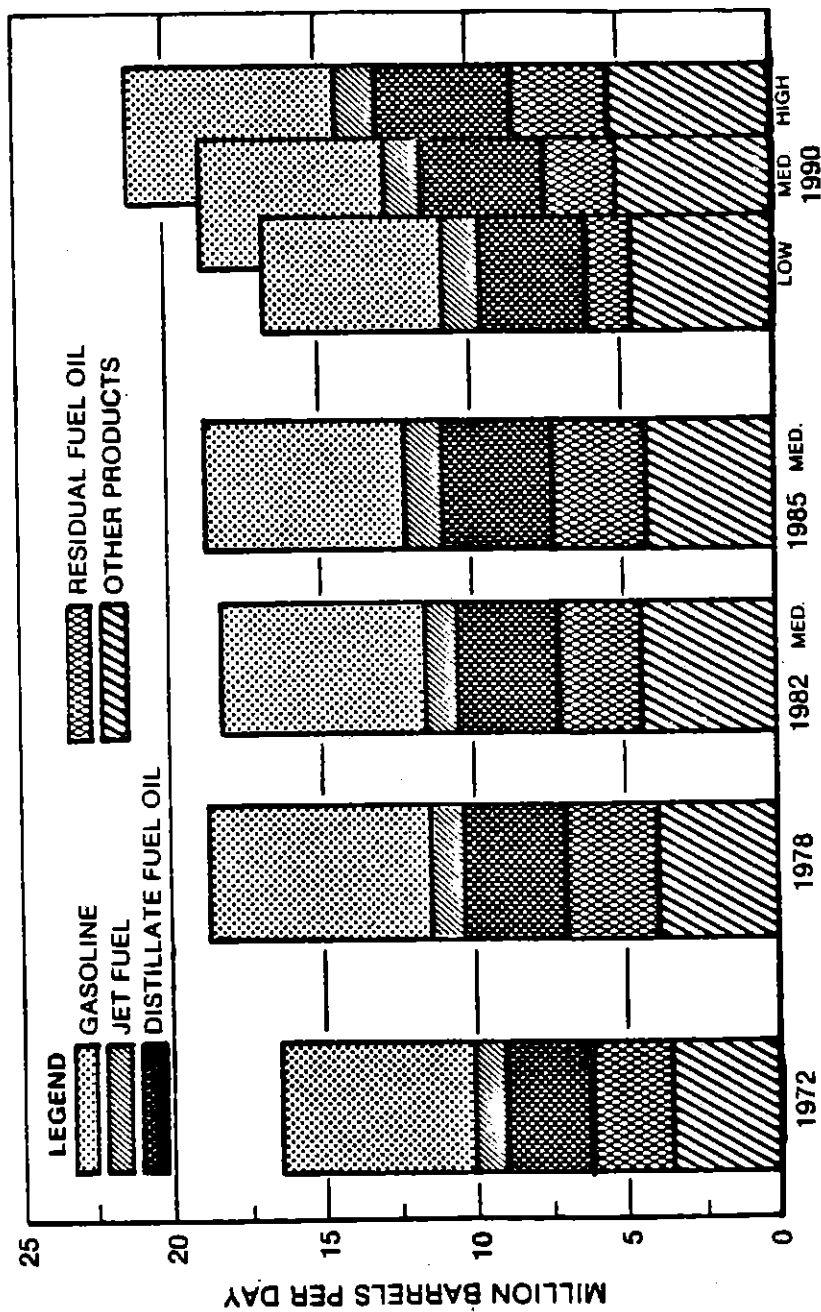
motor gasoline output as opposed to other products such as heating oil.

6. Chart 4 shows the relative competitive position of various sizes of refiners. These positions were assessed by comparing the total costs of manufacturing products, adjusted for value differences in product slates. They are shown under three conditions: (first), the actuals for 1978 as measured by the survey of U.S. refiners, (second), after adjustment for the post-June 1979 changes in the small-refiner bias program, and (third) after this adjustment and using first quarter 1980 product prices. In 1978, small refiners, especially those with capacities less than 30,000 barrels per day, had a competitive advantage over larger refiners through the small refiner bias provisions of the Domestic Crude Oil Allocation Program (entitlements). This advantage was eliminated in June 1979 when the program was modified. The majority of these smaller refineries are low-complexity plants with limited gasoline manufacturing capabilities and relatively high yields of heavy fuel oil. These low-complexity, small refineries were placed at a substantial competitive disadvantage by product market prices in the first quarter of 1980 and may face similar adverse effects from the demand mix and supply quality trends expected in the 1980s.

7. Chart 5 shows the competitive position of typical refineries in PAD I and PAD III with hypothetical refineries in the Caribbean, Eastern Canada, Netherlands, and Italy. The base case comparisons are made on the basis of conditions existing in 1978. The alternate cases were based on the refineries (1) all using Arabian Light Crude Oil and (2) assuming the Caribbean and Canadian refineries were retrofitted to make a slate of products designed for the U.S. market. Only after the assumption of retrofitting did any of the foreign refineries even come close to competing with U.S. refineries. The committee concluded that: because of U.S. domestic crude oil price controls, U.S. refineries now compete favorably with typical foreign export refineries in U.S. East Coast markets. With the end of domestic crude oil price controls in October 1981, these foreign export refineries will have a competitive advantage over U.S. refineries in these markets.

This summarizes briefly the report of the Committee on Refinery Flexibility. On behalf of the committee, I move that it be adopted by the Council as our response to the Secretary's request.

CHART 1



U.S. Petroleum Demand by Principal Products—1972-1990 (Excluding Exports).

CHART 2

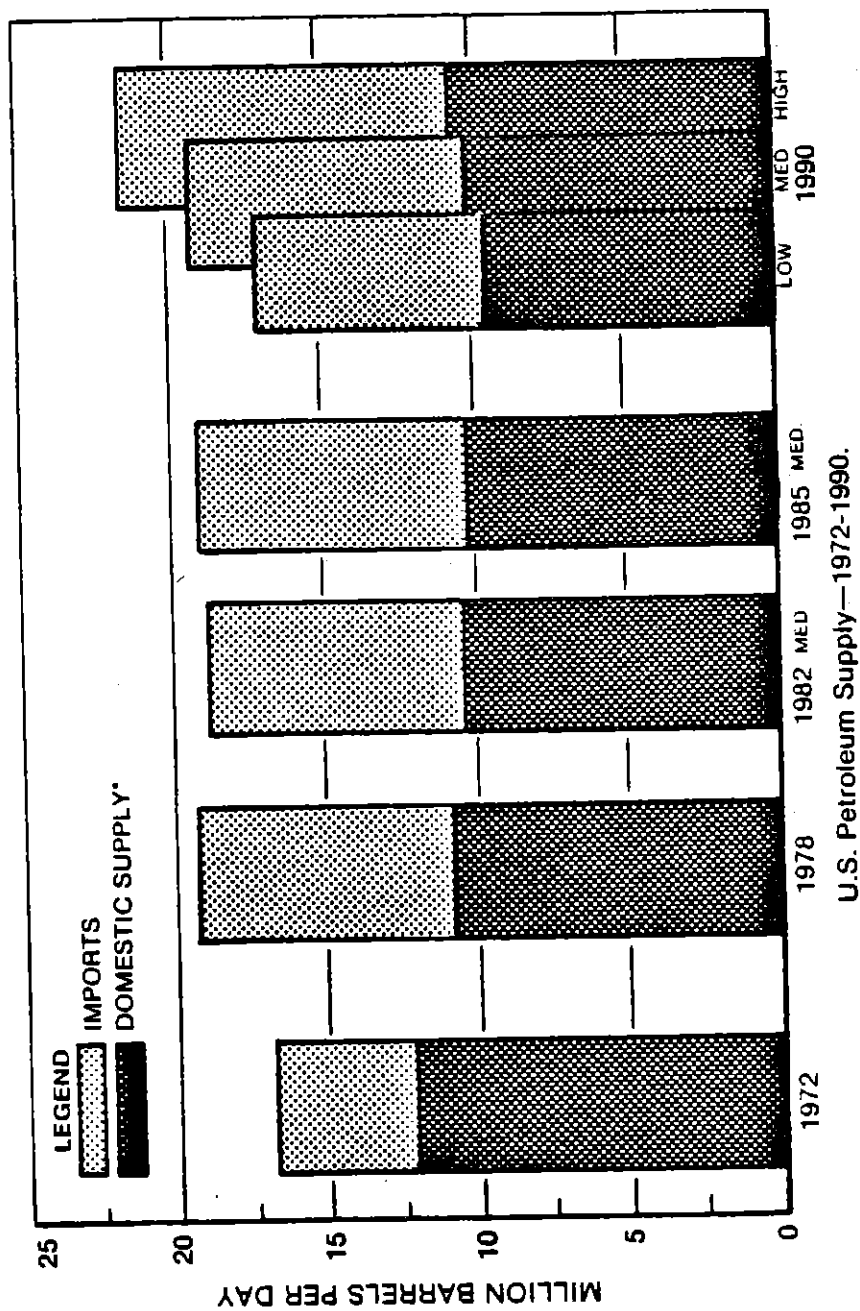
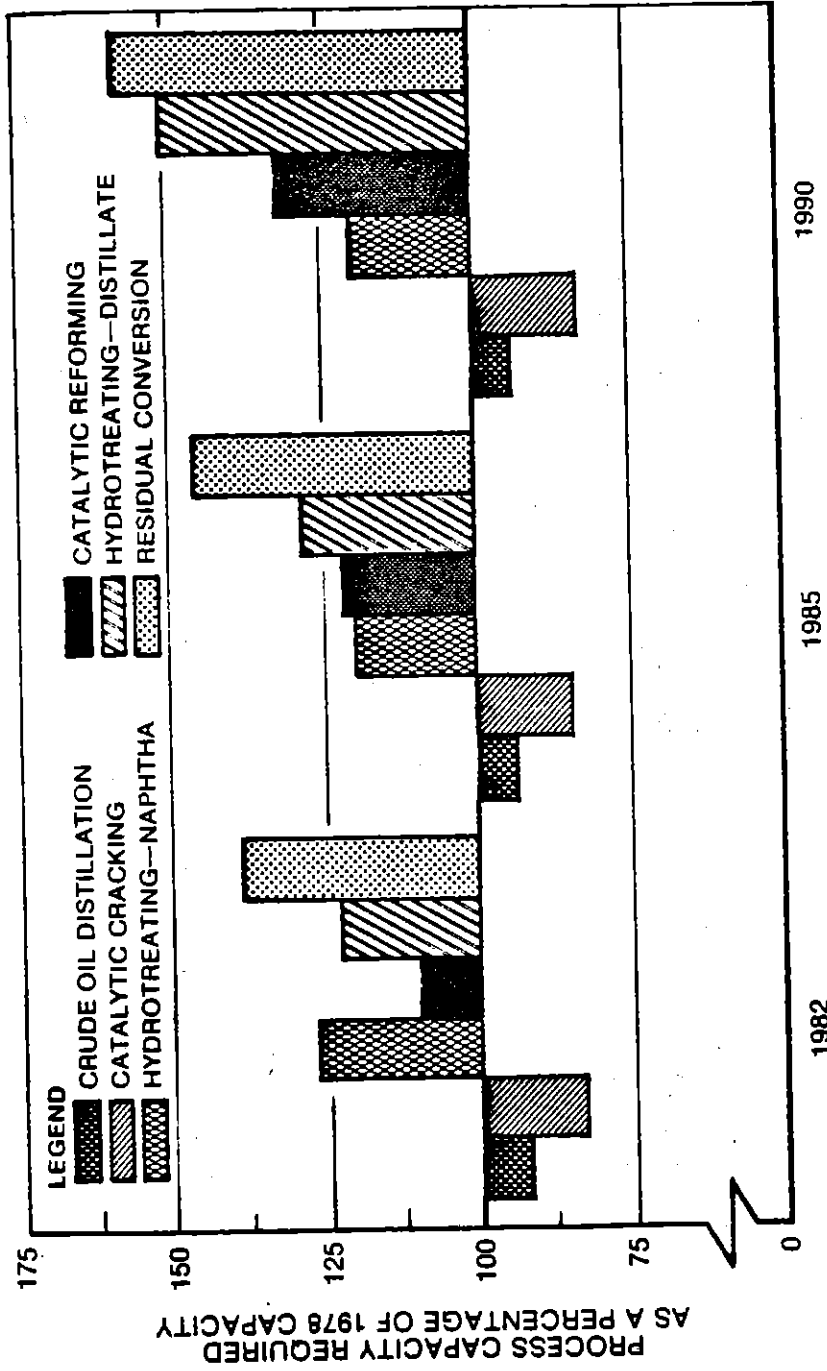
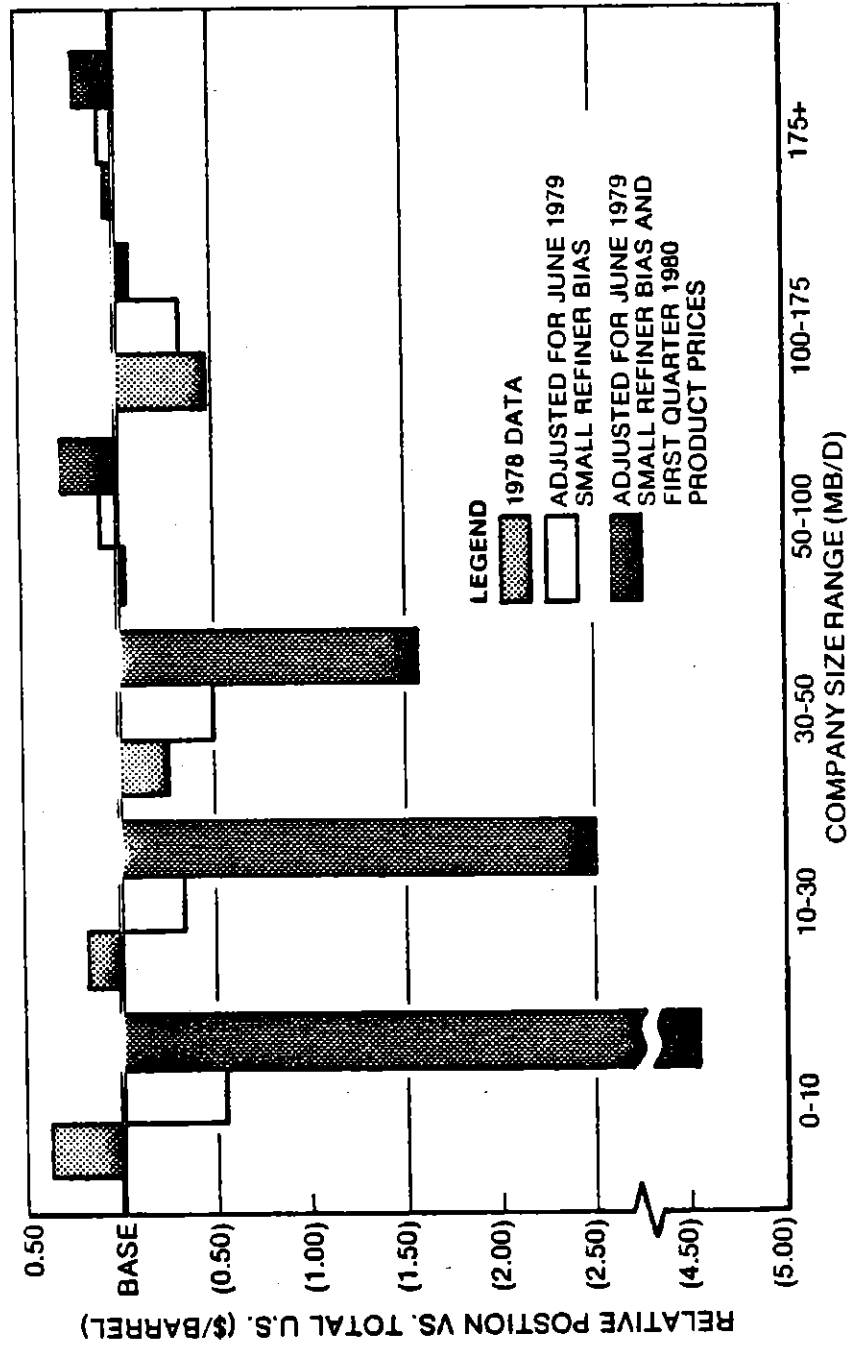


CHART 3

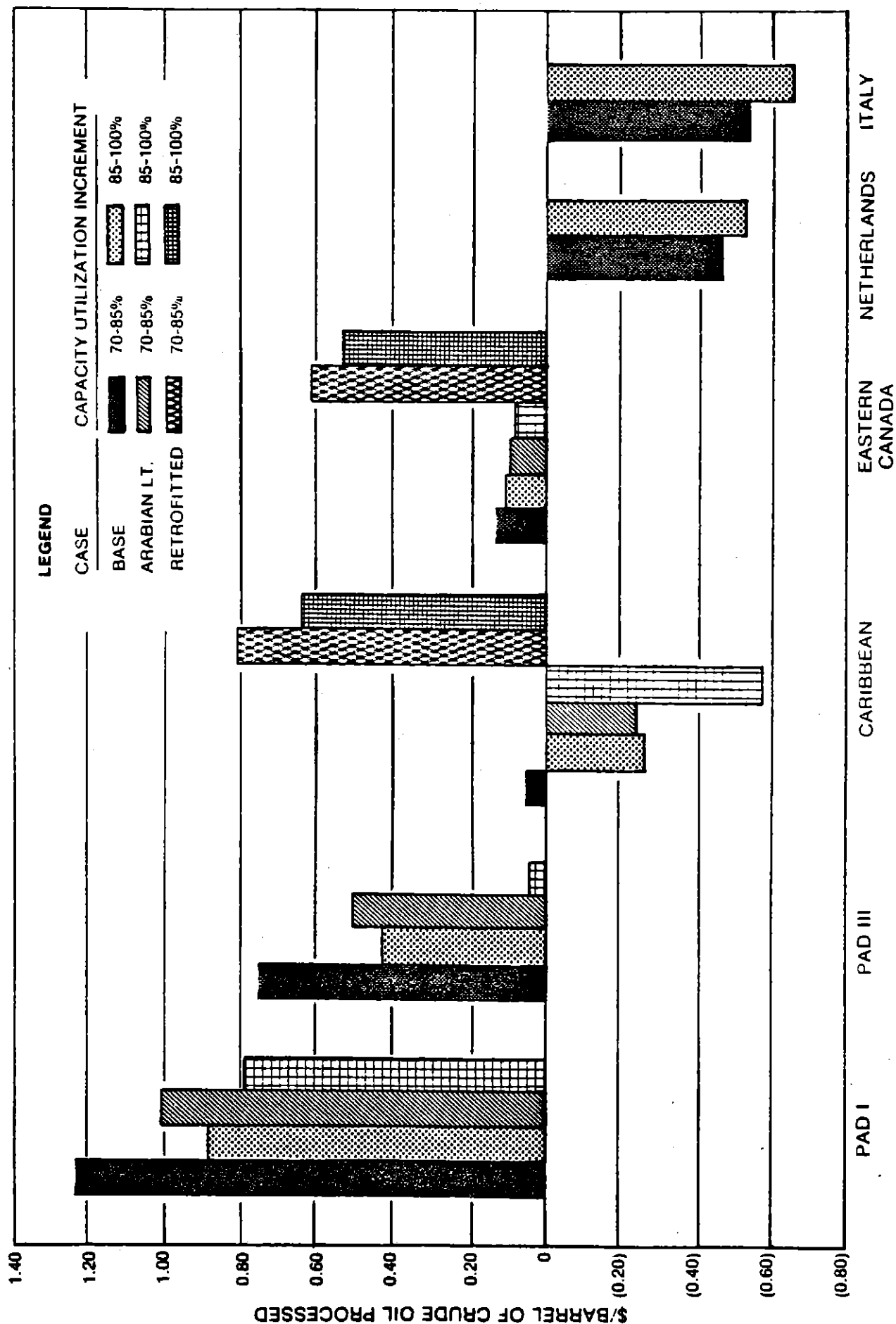


U.S. Refining Industry Changes in Processing Capacity Needed to Meet Future Demand.
(Based on Medium Supply/Demand Case and Crude Oil Quality Slate B)

CHART 4



Effect of Changes in Small Refiner Bias Program and First Quarter 1980 Product Prices on Refined Product Costs (\$/Barrel of Crude Oil Processed—Aggregated by Company Size Range).



After Tax Gain/Loss from Incremental Barrel of Crude Oil Processed.

1 MR. MURPHY: Is there a second?

2 (Voices: Second)

3 MR. MURPHY: Is there discussion of the Committee
4 report?

5 (No response.)

6 MR. MURPHY: Jerry, this is such a formidable bit
7 of work that I think that we are a bit intimidated here and
8 they are not. I dare not enter into an extensive discussion.

9 MR. McAFEE: Feel free because some of my
10 colleagues who really know what it's all about are here and
11 are able to respond to your questions.

12 MR. MURPHY: Are there questions. There being
13 none, for those who are favor of the adoption of the report
14 let me know by saying aye.

15 (Chorus of ayes.)

16 MR. MURPHY: And those others saying no? Thank you.

17 And now the chairman of the, Chairman, Mr. Dick
18 Nelson will now submit a report.

19 STATEMENT OF RICHARD F. NELSON, REPORT OF THE
20 NATIONAL PETROLEUM COUNCIL'S COMMITTEE ON
UNCONVENTIONAL GAS SOURCES.

21 MR. NELSON: Mr. Chairman, ladies and gentlemen.

22 Today I wish to submit to you a study on unconventional
23 gas studies. In June of this year you were advised of our
24 findings which were released in five volumes. You approved
25 at time the three central volumes, Volumes II, III and IV.

end #2
jfb
#3jfb

1 They address coal seams, Devonian shale, and geopressured
2 brines. We have now completed work on the fourth study and
3 we recommend issuing this study together with the Executive
4 Assignment where all of the studies.

5 As some background, the request came from the
6 Secretary of Energy in June of '78. We were asked, the NPC
7 was asked to prepare an analysis of the potential natural
8 gas recovery from the sources I have just mentioned. To
9 aid in responding to this request, the NPC established the
10 Committee on Unconventional Gas Sources and as Charlies has
11 said Mr. Langenkamp, at the head of the there, served as
12 our capable government co-chairman of our committee.

13 We held our first meeting in September of '78 and
14 formed a coordinating subcommittee and four task groups.
15 They were formed by the sources mentioned to assist the
16 committee and we finally got around to doing the serious work
17 in early '79.

18 As I mentioned, we completed the last study. Mr.
19 Baker of Mobil chaired the task group on the gas reservoirs.
20 They had a group of 36 people and they spent almost, they
21 have spent almost two years on that study.

22 They looked in great detail at the geology and the
23 potential recovery from 12 of the most significant gas
24 basins that we have and they have extrapolated the results
25 from those 12 to the entire U.S.A.

1 The enormous effort that went into this study is
2 apparent among the two volumes that you have this morning.

3 I would like for Ovid to stand up and be recognized
4 for an outstanding job.

5 (Applause)

6 MR. NELSON: I want to thank the 36 good men you
7 had working with you, Ovid, two of them are present today.
8 And as previously mentioned, we completed the work on coal
9 seams and published that report. That report teamed, was
10 chaired by Bill Palenstone; the Devonian shell group by
11 John Lorp; the geopressed brines report issued earlier
12 this year was chaired by Tom Storey. Tom is with the Union
13 of California and I believe Tom is here today.

14 Now, as to our findings on this last report itself,
15 I have asked Dr. Charles Matthews, he's been a special
16 assistant to the chairman, to me, to the coordinating
17 subcommittee, I have asked him to summarize very briefly
18 the result of all four of these task groups.

19 (Copy of Mr. Nelson's committee report follows.)
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REPORT OF THE
NATIONAL PETROLEUM COUNCIL'S
COMMITTEE ON
UNCONVENTIONAL GAS SOURCES

Richard F. Nelson
Chairman, Coordinating Subcommittee
December 10, 1980

The Committee on Unconventional Gas Sources was established to assist the National Petroleum Council in responding to a request from the Secretary of Energy for a study of potential natural gas recovery from Devonian shale, coal seams, geopressured brines, and tight gas reservoirs. The Committee is chaired by John F. Bookout of Shell Oil Company and cochaired by R. Dobie Langenkamp of the Department of Energy. A Coordinating Subcommittee and four task groups, by gas source, were formed to aid in the analyses.

At the last NPC meeting on June 11, 1980, on the Committee's recommendation, the Council approved and issued volumes on coal seams, Devonian shale, and geopressured brines. The Committee is now recommending the NPC to approve and issue the final volumes of its study, an Executive Summary and two volumes on tight gas reservoirs.

EXECUTIVE SUMMARY

The Committee found the potential of unconventional gas to be very large. Some 80 percent of this potential is found in tight gas reservoirs, with the remainder in coal seams and Devonian shale.

By the year 2000, it is estimated that reserve additions for unconventional gas could reach a cumulative level above 200 TCF. This is comparable to the current U.S. gas reserves. Further, it is estimated that another 200-300 TCF of unconventional gas would remain to be discovered, developed, and produced in the next century.

The potential production rate from unconventional gas in the year 2000 could be as high as 10-14 TCF per year, depending on price and technology assumptions. For comparison, the current U.S. gas production rate is about 20 TCF per year.

The Committee emphasizes that the estimates made are not intended to represent a forecast of what will occur. They represent estimates of what could happen if the estimates of reservoir characteristics are reasonable, if pipelines are constructed in a timely fashion, if research and development continue to evolve, and if demand for gas is not artificially constrained.

The Committee made the following conclusions during its study on Unconventional Gas Sources:

- Market demand at the prices necessary to produce the gas may not be available until the late 1980's.
- More operators will have to become convinced that the production technology is dependable, the gas resources are available, and the economics are favorable before many unconventional gas plays will be started.
- Pipeline capacity would be a constraint now in many parts of the country, but new pipelines can be built as needed.
- The supply of materials, manpower, and services is not likely to be a constraint, except for the highest production rates.
- The supply of investment funds will be large enough to meet the requirements anticipated for exploration and development.
- The new gas price regulations encourage unconventional gas exploration and development. When gas prices are deregulated in 1985-1987, the pace of exploration for tight gas, which is the major resource, should increase.

TIGHT GAS RESERVOIRS

The Tight Gas Reservoirs Task Group, chaired by C. Ovid Baker, Mobil Research & Development Corporation, and cochaired by Lucio D'Andrea, U.S. Department of Energy, looked in detail at the geology and potential recovery from 12 basins of the most significant tight gas basins and extrapolated results to the entire United States. Gas production from tight sands is estimated to yield the greatest annual production by the year 2000, about 10 TCF, versus 2 TCF from coal seams, 1 TCF from Devonian shale, and negligible production from geopressured brines. Potential production levels of gas from tight sands could constitute as much as 4-14 percent of total U.S. energy requirements in the year 2000, with potential ultimate recovery in the range of 192-574 TCF.

The Committee cautions, however, that considerable uncertainty exists in the estimates of reserve additions and production rates, and that the rate of development of unconventional gas sources will be highly dependent on economic conditions. The report also cites geologic and technological uncertainties, government actions, and unresolved legal questions as possibly affecting development of these resources.

1 STATEMENT OF CHARLES MATTHEWS, SPECIAL
2 ASSISTANT TO THE CHAIRMAN OF THE COORDI-
3 NATING SUBCOMMITTEE OF THE COMMITTEE ON
4 UNCONVENTIONAL GAS SOURCES

5 MR. MATTHEWS: Thank you, Dick.

6 Today I would like to present the result of this
7 major study conducted over the past two years to determine
8 the potential in the United States of unconventional gas.

9 And in a nutshell, we found the potential of uncon-
10 ventional gas to be very large; some 80 percent of this
11 potential is in tight gas reservoir with the remainder in
12 coal seams and Devonian shale. We found very little potential
13 in geopressured brines.

14 By the year 2000, we estimate that reserve addi-
15 tions for unconventional gas could reach accumulative levels
16 somewhat above 200 trillion cubic feet. This is comparable
17 to the current U.S. gas reserve which are also about 200
18 trilling cubic feet.

19 Further, we estimate that another 200 to 300
20 trillion cubic feet of unconventional gas would still remain
21 to be discovered, developed and produced in the next century.

22 The potential production rate from unconventional
23 gas in the year 2000 could be as high as 10 to 16 trillion
24 cubic feet per year. For comparison, the current U.S. gas
25 production is about 20 trillion cubic feet per year. So, the
unconventional gas alone could be at least 50 percent, and

1 possibly higher. I want to emphasize that the estimates that
2 we are making in these reports are not intended to represent
3 a forecast of what will occur. They really represent what
4 could happen if our estimates of reservoir characteristics
5 are reasonable, if pipelines are constructed in a timely
6 fashion, with research and development continue to evolve
7 as they have in the past and that demand for gas is not
8 artificially constrained.

9 In short, what we are saying is that the United
10 States does have a gas option and this option might be used,
11 for example, to back out a significant fraction of oil
12 imports.

13 Now, achieving this potential of unconventional
14 gas will not be easy. For coal seams and Devonian shales,
15 the better areas must first be located. Then several hundred
16 thousand wells must be drilled by the year 2000 and these
17 are shallow wells and they are well within the industry
18 capability.

19 The tight gas reservoirs, a large and successful
20 exploration and delineation program must be undertaken in
21 a variety of areas. Success and exploration will lead to
22 construction of pipelines and to development drilling, some-
23 thing like 120,000 tight gas wells must be drilled by the
24 year 2000 if we are to achieve a rate of 8 trillion cubic
25 feet per year at that time.

1 We do not wish to minimize the task of exploring
2 for tight gas. Finding these deposits will be difficult.
3 It will require careful geological study and much drilling
4 and seismic will not be particularly helpful. We must also
5 learn better how to recognize, evaluate and simulate these
6 tight gas reservoirs. A continued improvement will be
7 required and a method for making extremely long fractures,
8 somewhere between 1,000 and 4,000 feet.

9 Now, someone may ask what is unconventional about
10 tight gas reservoirs. Now the answer is until recently
11 the wells penetrated the tight gas formations in Texas were
12 called dry holes. Two things have changed that.

13 The first one is price. The real price of gas has
14 increased and secondly, massive hydraulic fracturing. This
15 technique can substantially increase the production rate
16 particularly of the tight gas wells.

17 We also should note that demand must go hand in
18 hand with exploration and development for this unconventional
19 gas. The exploration and development will not proceed unless
20 the operators receive a demand for that gas and in turn, the
21 customers will demand the gas only if they can be assured
22 of a long-term supply. Therefore, a constant interaction
23 is required.

24 And I will close by citing a few conclusions of
25 our study of unconventional gas. The first is that market

1 demand at the prices necessary to produce the gas may not
2 be available until the last 1980's.

3 Secondly, more operators will have to become
4 convinced that the production technology is dependable, the
5 gas resources are there, and the economics are favorable
6 before any unconventional gas wells will be undertaken.

7 Their pipeline capacity would be a constraint now
8 in many parts of the country, but new pipelines can be
9 built as exploration and development take place.

10 Next, the supply of materials, manpower and ser-
11 vices is not likely to be a constraint, except for the
12 highest production rates.

13 Also, the supply of investment funds will be large
14 enough to meet the requirements that we anticipate for
15 exploration and development.

16 And next a major portion of this unconventional
17 gas of the potential is on federal land so continued access
18 to federal lands is important. However, it appears in the
19 lower 48 states that the federal lands proposed for withdrawal
20 will only reduce the tight gas potential something less
21 than 5 percent.

22 And finally, the new gas price regulations
23 do encourage unconventional gas exploration and development.
24 And when gas prices are deregulated in 1985 and '87, the pace
25 of exploration for tight gas, which is a major resource,

1 should increase.

2 Thank you.

3 MR. NELSON: Our Committee on Unconventional
4 Gas Sources met yesterday to review all the written comments
5 that we have received and all the oral comments at the
6 meeting. We have been responsive to practically all of those
7 comments and they have been or are being included in the
8 report.

9 The committee recommended that we issue the volume
10 on tight gas reservoirs along with the Executive Summary.
11 All of you received copies of these two volumes, three volumes.
12 Well, there are three volumes; two parts on Volume V. You
13 received copies of that in mid-November.

14 Mr. Chairman, on behalf of the committee I move
15 that Volume 5 Tight Gas Reservoirs and Volume I, the
16 Executive Summary be adopted by the National Petroleum
17 Council subject to fine editing in response to the request
18 of the Secretary of Energy.

19 MR. MURPHY: Mr. Nelson, once again, a job well-
20 done. You have the report before you. You have heard the
21 summary here this morning. Is there a second to the motion
22 for adoption.

23 (Voices: Seconded)

24 MR. MURPHY: It is seconded. Discussion of the
25 report? Those who favor its adoption will let it be known

1 by saying aye.

2 (Chorus of ayes.)

3 MR. MURPHY: Is there opposition? The report is
4 adopted.

5 As you know, ladies and gentlemen, the Secretary
6 has asked for three far-reaching new studies. The committees
7 have been appointed. The chairmen of those study groups
8 are there today and we will ask for a report on their
9 approaches. Bob Anderson, Chairman of Arco, is Chairman of
10 the Arctic Oil and Gas Resources and he has asked Dr. Howard
11 Slack to present a progress report.

12 STATEMENT OF DR. HOWARD A. SLACK, PROGRESS
13 REPORT OF THE NATIONAL PETROLEUM COUNCIL'S
14 ARCTIC OIL AND GAS RESOURCES

15 MR. SLACK: Thank you, Mr. Chairman. Ladies and
16 Gentlemen, this morning I would like to bring you up-to-date
17 on the status of the activities that are underway to fulfill
18 the Secretary's request for a comprehensive study on Arctic
19 area oil and gas development. Now there is in the brochures,
20 in the folder that you have, a series of papers that I
21 would just kind of like to leaf through, I won't be reading
22 from them, but if you would turn to them it would facilitate
23 our discussion.

24 The Secretary's letter in which he requested this
25 study is given as Attachment A, about the sixth page back.
And after review by the committee, the study was authorized

1 by the council at the meeting on June 11th, and an Arctic
2 Resources Committee was appointed under the chairmanship of
3 Mr. Anderson and that committee is given as Attachment C
4 in your report.

5 The subcommittee was also developed and that is
6 Attachment D, and I am chairman of that coordinating sub-
7 committee.

8 The subcommittee developed a program for the study
9 and presented it to the committee at a meeting October 3rd,
10 and it was approved and the study got underway.

11 Now on establishing the scope of the study, both
12 the Secretary's request and the deliberations of the National
13 Petroleum Council Agenda Committee were taken into account
14 and we believe that the objective that were established will
15 be satisfied by our study that includes essentially the
16 following features.

17 First, comprehensive independent assessment of
18 the Arctic oil and gas resources based on all available
19 information will be developed and in addition, technology
20 of exploration, production, transportation in the Arctic
21 region will be fully described and the significant and
22 economic conditions will -- imposed by the Arctic conditions
23 will be evaluated.

24 Furthermore, recommendations will be proposed for
25 technological development effort that could expedite the

1 relevant of these resources. And finally, full attention
2 will be given to environmental protection in all aspects of
3 the study.

4 As it will be discussed a little later this morning,
5 the National Petroleum Council is also conducting a parallel
6 study for the Secretary which consists of an update of their
7 1971 report on environmental conservation and we consider
8 that the coordination of our Arctic study with their study
9 to be of major importance and we have developed an appropriate
10 coordination mechanism with their coordinating subcommittee
11 in that they will provide four members for our environmental
12 section task force that will be drawn from each of their
13 major task groups.

14 The Arctic environmental aspects of the study will
15 be developed in our organization and they will then become a
16 part of their study also. In this way we expect to eliminate
17 any duplication and/or conflicting conclusions.

18 Now, the organization study is being directed and
19 integrated by the Coordinating Committee and we have five
20 task groups. I believe the organizational chart you will
21 find in Attachment B. And at the present time the Coordinat-
22 ing Subcommittee consists of 17 members of which, if you
23 look through them, that was Attachment B, the 11 are from
24 industry and six represent other interests. I think this is
25 somewhat of a departure from past Coordinating Committees

1 of the National Petroleum Council has set up. We have a
2 number of individuals from the State of Alaska and including
3 their Lieutenant Governor and in addition, representation
4 from the Sierra Club is planned but it does not show up on
5 the list.

6 Each of the task force chairmen are members of
7 the Coordinating Committee and the five task forces follow
8 and their organizations follow along in the handout and the
9 five task forces that are set up; Resource Assessment,
10 Exploration, Production Engineering, Transportation and
11 Environmental Protection.

12 Their specific responsibilities are described in
13 the first part of the handout and in addition to these
14 task forces we are putting together a group on economic
15 studies as well as one on national and international juris-
16 diction questions. And these will be introduced, or will be
17 addressed I should say, by the Coordinating Subcommittee.

18 Each of the task force groups have organized so as
19 to bring together experts in their particular area and in
20 each group participation by representatives of the State of
21 Alaska and the federal government has been established in
22 order to assure full recognition of the government's position
23 in this study.

24 If I could just say a word, if I may, about each
25 one of these task groups.

1 The Resource Assessment Task Group is working
2 closely with the U.S. Geological Survey of the Department of
3 Interior and after a detailed review, which they will have
4 in early January of next year, they will use the U.S.G.S.'s
5 data as a base and from that the independent assessment will
6 be developed.

7 The Exploration Task Group is putting particular
8 emphasis on identifying regulatory impediments to oil and
9 gas exploration.

10 The Production Engineering Task Group will be
11 concentrating on the unique engineering problems that are
12 associated with the different areas of the Arctic and is also
13 developing requirements for exploratory drilling along with
14 the Exploration Task Group.

15 The Transportation Task Group is addressing both
16 land and water transportation needs to deliver oil and gas
17 to the lower 48 states and it will develop alternate scenarios,
18 but it will not attempt to establish a comprehensive plan.

19 The Environmental Protection Task Group is making
20 a maximum effort to be sure that all Alaskan interests are
21 considered in this study. About half of their membership
22 on that task group, if you will notice, is from Alaska and
23 they are holding a series of meetings in Alaska in order to
24 obtain full public participation.

25 The Jurisdictional Issue Study Group is working

1 closely with the Department of State and the Department of
2 Interior and expects to provide an early report.

3 And finally, the Economic Study Group, which I
4 referred to, which is just now being organized, will use the
5 cost provided by the other task groups to develop some of
6 the fundamental economics of Arctic oil and gas production.

7 The last page of the handout, the one that is folded
8 in, is put in there as a kind of a maze to confound you, is
9 our timetable. You see there in December it has the solid
10 vertical line on the 10th to the 12th month. That is the
11 meeting we are having today and we are presenting the Progress
12 Report to the National Petroleum Council which is the first
13 top line on that chart.

14 And then there is a line for the Arctic Resources
15 Committee, a line for the Coordinating Committee. You will
16 notice that the Coordinating Committee met on the 5th, just
17 last week, and then there is a line for each one of the
18 task groups.

19 As of this time the task groups have each had at
20 least two meetings and work sessions. They have ironed out
21 a number of the problems that they saw in getting started
22 and they are presently off in a daily gathering and a writing
23 mode.

24 We have set as a timetable a target date of August
25 '81 for the task groups to have completed their work and we

1 plan a final report to the council, should be available from
2 the committee, in November of 1981.

3 This is an ambitious schedule and it will require
4 some dedicated effort by the various representatives involved
5 in the study.

6 Now, within this timeframe work we plan to more or
7 less alternate the meetings between the Coordinating Sub-
8 committee and the task groups as you can see from our plan.
9 We also plan to be ready with a meaningful progress report
10 next spring and expect that the Committee on Arctic Oil and
11 Gas Resources will hold its next meeting in April of 1981 and
12 at that time we will present a progress report from the task
13 groups for approval at that time.

14 Completion of the task group studies and schedules
15 will allow the Coordinating Subcommittee to develop its
16 final report in October. We expect to submit our report for
17 the council in November and with early approval and submittal
18 to the Secretary before the end of 1981 should be possible.

19 We consider this to be an extremely important
20 study and all members of the Coordinating Committee and the
21 task groups are making an effort that is commensurate with
22 the importance which they attach to this study.

23 (A copy of Dr. Slack's report follows.)
24
25

PROGRESS REPORT
OF THE
NATIONAL PETROLEUM COUNCIL'S
COMMITTEE ON
ARCTIC OIL AND GAS RESOURCES

Dr. Howard A. Slack
Chairman, Coordinating Subcommittee
December 10, 1980

The Secretary of Energy, Charles W. Duncan, Jr., has requested and the Council has agreed to undertake a comprehensive study of Arctic area oil and gas development (see Attachment A for Secretary Duncan's letter). For purposes of this study, the Arctic area is defined as territory under U.S. jurisdiction north of the Aleutians offshore and north of the Brooks Range onshore.

STRUCTURE

The following organizational structure has been established for assisting the Council in conducting the study (see Attachment B for the study Organization Chart):

- Committee on Arctic Oil and Gas Resources
- Coordinating Subcommittee
- Task Groups:
 - Resource Assessment
 - Exploration
 - Production Engineering
 - Transportation
 - Environmental Protection.

SCOPE AND FUNCTION

Committee on Arctic Oil and Gas Resources

The Committee will carry out a study leading to a comprehensive report covering oil and gas development in the Arctic area as requested by Secretary Duncan's April 9, 1980 letter. The Committee's work will be submitted to the entire National Petroleum Council for consideration as a response to the Secretary's request. (See Attachment C for the Committee roster.)

Coordinating Subcommittee

The Coordinating Subcommittee will serve as the integrating organization to assure that:

- Appropriate task groups are established to develop detailed studies of various aspects of the overall study.
- Task group scope assignments are defined so as to provide for comprehensive treatment of the subject study.
- Scheduling and reporting of the task group activities will lead to timely production of the subject report.
- Preparation of drafts of the subject report are developed for approval by the Committee.

In addition to these coordinating functions, the Coordinating Subcommittee will be responsible for developing information regarding national and international jurisdictional issues that will affect development of the Arctic area as well as discussions of other matters such as the infrastructure requirements and social impacts of Arctic development. The Subcommittee will also be responsible for coordinating the input from the task groups in assessing the prospects for reserve additions, production rates, and economics under various conditions. (See Attachment D for the Coordinating Subcommittee roster and the task group rosters.)

Resource Assessment Task Group

The Resource Assessment Task Group is responsible for developing a comprehensive picture of the oil and gas resources in the defined Arctic area. In performing this function they will review and reconcile all pertinent information that is in the public domain and provide an analysis that will attempt to resolve conflicting information and define high potential areas. Their analysis will be primarily based on U.S. Geological Survey data, with modifications based on other available information. Where possible, a measure of the reliability of the estimates will be provided. Information will be presented in a format that will relate to federal and state leasing schedules. Recommendations will be made for appropriate measures that should be taken to provide an early expansion of knowledge of reserves.

Exploration Task Group

The Exploration Task Group is responsible for developing a comprehensive review of all factors related to Arctic exploration.

Limitations on the use of conventional exploration methods imposed by Arctic conditions will be defined and opportunities for innovative techniques will be established. Particular emphasis will be given to the effect of the Arctic environment on the timely acquisition of exploratory data. Close liaison will be maintained with the Environmental Protection Task Group to assure that their concerns are given full consideration. Recommendations will be made for programs that would result in improved Arctic exploratory efforts.

Production Engineering Task Group

The Production Engineering Task Group is responsible for developing a comprehensive review of all factors related to oil and gas production in the Arctic region. Both offshore and onshore production will be covered. Since the defined Arctic area covers a broad range of environmental conditions that present significantly differing problems, the review will also define areas with similar environments and treat them separately. The adequacy of existing technology will be established and the needs for research and development work that would lead to innovative technology will be defined. An analysis of development and production will be a part of this study with emphasis on the effects of an accelerated program to utilize our Arctic resources. Full consideration will be given to the concerns of the Environmental Protection Task Group by maintaining a close liaison with them. Recommendations will be made for programs to allow more effective development and production of Arctic reserves.

Transportation Task Group

The Transportation Task Group is responsible for developing a comprehensive review of the adequacy of the existing oil and gas transportation infrastructure in the Arctic area. The review will consider not only all existing and planned transportation facilities related to current production, but will also focus on defining the transportation alternatives that could be made available to serve areas that will be developed. It is not intended that the Task Group develop a complete transportation plan, but rather that they define the nature of the problems and the range of options that will provide solutions. Close liaison with the other task groups will be maintained and particular attention will be paid to meeting environmental protection requirements. Recommendations for programs that would aid in solving transportation problems will be proposed.

Environmental Protection Task Group

The Environmental Protection Task Group is responsible for developing a comprehensive picture of the problems associated with all aspects of protection of the Arctic environment during the

exploration, production, and transportation of oil and gas. Since an NPC Committee on Environmental Conservation is also carrying out a related study simultaneously, close liaison and coordination will be maintained with this group so as to avoid duplication of effort and conflicting conclusions. Likewise, close liaison will be maintained with the other task groups in the Arctic study to assure that they have given adequate consideration to protection of the environment in their recommendations. Recommendations for programs needed to develop further environmental protection information will be made.

SCHEDULE

The status and proposed schedule for the Arctic Oil and Gas Resources study is graphically presented in the December 1980 schedule (see Attachment E for the December 1980 schedule). The Coordinating Subcommittee and all of the task groups have organized and defined the details of their program. Their schedules lead to a progress review by the Committee on Arctic Oil and Gas Resources in April 1981 and submission of a final report to the Committee in October 1981.



THE SECRETARY OF ENERGY
WASHINGTON, D.C. 20585

April 9, 1980

Mr. C. H. Murphy, Jr.
Chairman
National Petroleum Council
1625 K Street, N.W.
Washington, D.C. 20006

Dear Mr. Murphy:

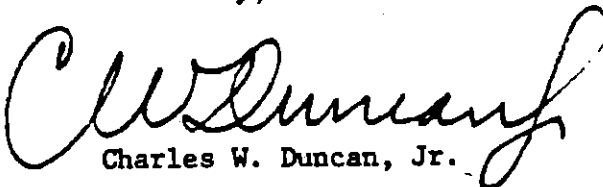
The future of United States domestic oil and gas production is of great concern. In the lower 48 States we are depleting our proved reserves of oil and gas twice as fast as we are finding new reserves. Since alternative and renewable energy sources may take years to produce in substantial amounts, oil and gas development in frontier regions represent two of our best hopes for energy supplies in the near term.

The Alaskan North Slope province and Arctic area Outer Continental Shelf appear to be the frontier regions with the highest potential for significant oil and gas resource development. Unfortunately, the exploration and development of these resources is not proceeding as quickly as we might wish.

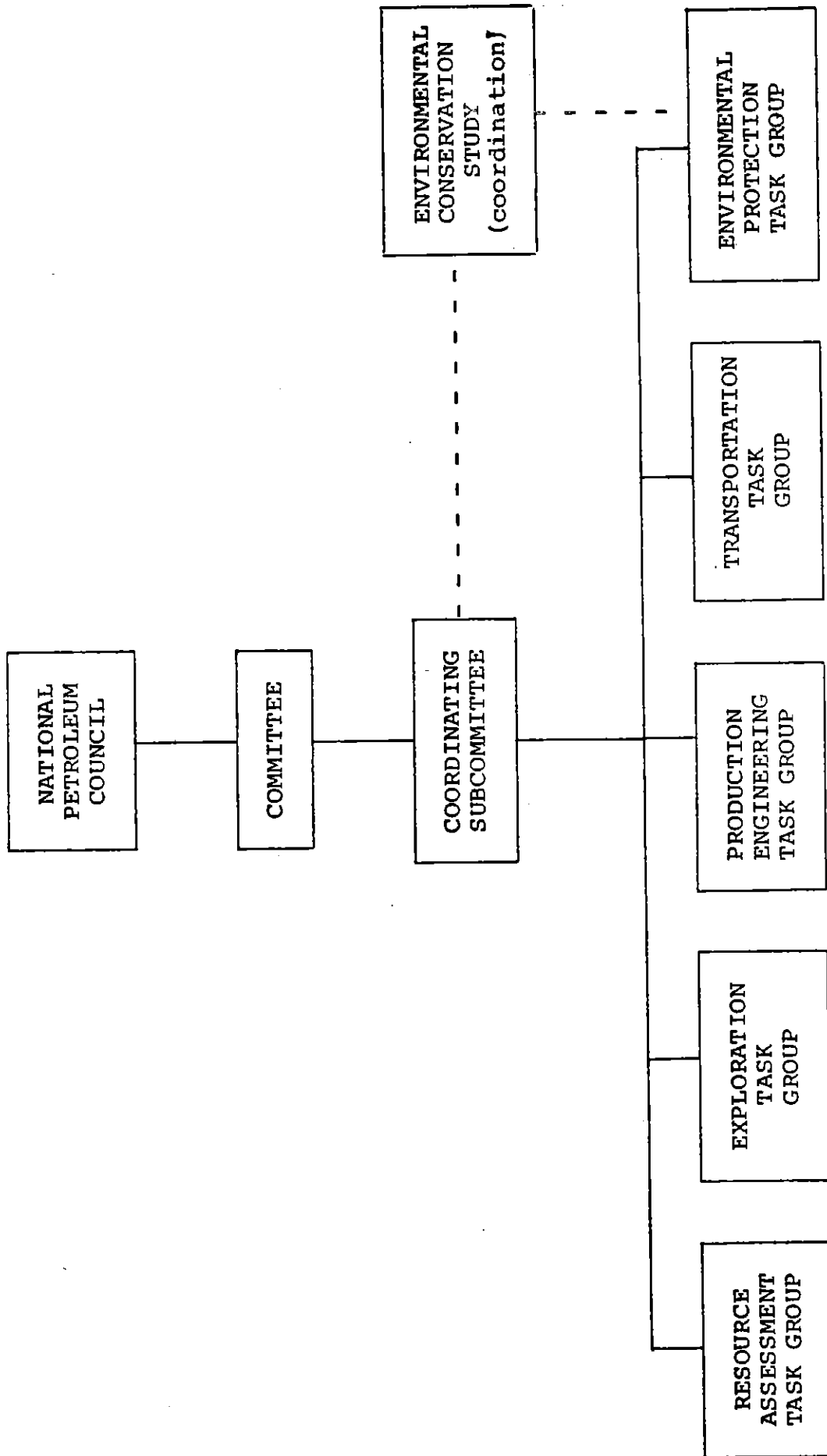
I request that the National Petroleum Council undertake a comprehensive study of Arctic area oil and gas development. Specifically, the study should include: resource assessment information; an engineering economic analysis for exploration, development, and production activities; a state-of-the-art presentation on the adequacy of available recovery technology and prospects for innovative technology required by the harsh Arctic climate; an assessment of the environmental impact of Arctic oil and gas operations and of the available mitigating measures; a comprehensive review of the adequacy of the existing oil and gas transportation infrastructure and proposals for improving this situation; and a discussion of any international jurisdictional questions that may affect Arctic area development.

For purposes of this study, I will designate R. Dobie Langenkamp, the Deputy Assistant Secretary for Resource Development and Operations, Resource Applications, to represent me and to provide the necessary coordination between the Department of Energy and the National Petroleum Council.

Sincerely,


Charles W. Duncan, Jr.

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COMMITTEE ON
ARCTIC OIL AND GAS RESOURCES



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1 MR. MURPHY: Thank you. Dr. Slack, there is no
2 specific action this morning that is indicated. This is a
3 Progress Report, but the time for discussion is when the
4 reports and the studies are in these working stages. So I
5 invite your comments and questions to Dr. Slack.

6 There being none, the Progress Report will be
7 accepted.

8 Now, the next on the agenda is the Emergency
9 Preparedness Committee chaired by Mr. Garvin, but I am going
10 to go out of order in order to recognize Mr. Whitehouse of
11 the Environmental Consideration Study because of the very
12 close relationship between his committee's effort and that
13 of Mr. Anderson and Dr. Slack.

14 Mr. Whitehouse.

15 (Continued on next page.)

end #4
jfb

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1 STATEMENT OF ALTON W. WHITEHOUSE

2 CHAIRMAN, ENVIRONMENTAL CONSERVATION

3 MR. WHITEHOUSE: I'm just going to give you a
4 summary that is in the folder, and included in there is the
5 identification of the subcommittee chairman and members of
6 the subcommittee.

7 In April 1980, Secretary Duncan requested NPC
8 to update its 1971 study on environmental conservation in the
9 oil and gas industry. NPC accepted this charge, and has
10 appointed this Committee on Environmental Conservation. The
11 scope of the study will include the fairly formidable list
12 of items.

13 Number One is literally an update of the 1971 NPC
14 study to cover changes during the last decade in technology
15 and legislation and regulation, and in a sense, apropos the
16 entire comment, the possible major importance of the Arctic
17 area.

18 Two, an examination of the impact of oil and gas
19 operation on the environment along with an assessment of
20 current environmental control regulations on the availability
21 and cost of petroleum products and natural gas.

22 Three, a determination of the most serious environ-
23 mental problems as we can identify them today, and we can try
24 to identify them in the future.

25 Four, an analysis of the environmental concern of

1 the developing synthetic fuels industry. This, in and of
2 itself, is a rather broad and complex part of the study.

3 And finally, as Chairman Murphy has referred to,
4 coordination and major support to the Committee on Arctic Oil
5 and Gas Reserves relative to environmental impacts in the
6 Arctic of exploration and development activities in the
7 future, both onshore and offshore.

8 We've established a coordinating subcommittee and
9 task group to conduct the study. Committee members and
10 task group members include people from both within and
11 outside the industry, along with Department of Energy
12 representatives.

13 Today, all the task groups have met and are
14 proceeding with the intent of submitting a final report to
15 this Council for consideration by the end of 1981.

16 And finally, I want to express my gratitude to both
17 the Council members and non-Council members for the support
18 that they have shown to date in connection with this entire
19 effort.

20 Any questions?

21 (Mr. Whitehouse's written statement follows.)
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25

WHITEHOUSE

PROGRESS REPORT OF THE
NPC COMMITTEE ON
ENVIRONMENTAL CONSERVATION

Alton W. Whitehouse, Jr., Chairman
December 10, 1980

By letter dated April 9, 1980, Secretary of Energy Charles W. Duncan, Jr., formally requested the National Petroleum Council to undertake a comprehensive study in which the Council's 1971 report, entitled *Environmental Conservation - The Oil and Gas Industries*, is updated. In his request, Secretary Duncan stated that "special emphasis should be placed on determining the environmental problems that are most serious and the impact of current environmental control regulations on the availability and cost of petroleum products and natural gas." (A copy of Secretary Duncan's letter is attached.)

The Agenda Committee favorably reported on the Secretary's request at the June 11, 1980, meeting of the National Petroleum Council and the study was approved by the Council during that session. Accordingly, NPC Chairman C. H. Murphy, Jr., with the approval of the Department of Energy, appointed the Committee on Environmental Conservation to assist the Council with its response. Hon. Ruth C. Clusen, Assistant Secretary for Environment, U.S. Department of Energy, was designated Government Cochairman by Secretary Duncan. The Committee met on September 23, 1980, and agreed upon the scope, organization, and timetable of the study effort. The Committee established a Coordinating Subcommittee and five task groups to assist in this effort: Air Quality, Water Quality, Land Use, Hazardous Wastes and Synthetic Fuels. I would like to acknowledge my gratitude to the chairmen of these subgroups who will be contributing considerable time and expertise to the study effort for the Committee:

Coordinating Subcommittee

Donald L. Cawein
Director -- Engineering, Health
and Environmental Affairs
The Standard Oil Company (Ohio)

Air Quality Task Group

Dr. W. J. Coppoc, Consultant
Texaco Inc.

Land Use Task Group

Harold F. Elkin, Director
Environmental Affairs/
Energy Conservation
Sun Company, Inc.

Water Quality Task Group

J. M. Rieker
Environmental Engineer
Mobil Oil Corporation

Hazardous Wastes Task Group

Dr. Harry M. Brennan, Director
Environmental and Energy
Conservation
Standard Oil Company (Indiana)

Synthetic Fuels Task Group

John J. Moon, Manager
Environment and Consumer
Protection Division
Phillips Petroleum Company

The government is ably represented on these subgroups by DOE representatives designated by the Department. The subgroups are comprised of individuals from both within and outside of the industry to provide a broad perspective for the study. The subgroups are now proceeding with their charge as determined by the Committee and anticipate the presentation of a draft report for consideration by the Committee in the fall of 1981.

The Committee has developed a three-pronged approach to respond to the Secretary's request:

1. An update of the 1971 National Petroleum Council report, entitled *Environmental Conservation - The Oil and Gas Industries*, focusing primarily on changes in technology and legislation and regulations which have had an impact on the relationship between oil and gas operations and the environment over the last decade;
2. An examination of the impact of oil and gas operations on the environment and of current (1980) environmental legislation and regulations on future industry operations, particularly addressing possible impacts on cost and availability of petroleum products and natural gas; and
3. A determination of the environmental problems that are most serious in the timeframe of the 1980s.

The 1971 report did not include an analysis of synthetic fuels development. It is the Committee's belief that while the synthetic fuels industry may not contribute significantly to the petroleum supply in the 1980s, the decisions concerning that industry will be made in the timeframe of the study effort. The Synthetic Fuels Task Group was established, therefore, to initially review and critique existing literature regarding the environmental impacts of synthetic fuels development, particularly the June 1980 U.S. Department of Energy report, *Synthetic Fuels and the Environment*. The Task Group will then submit its recommendations regarding further study to the Committee for its consideration.

By mutual agreement with the Committee on Arctic Oil and Gas Resources, the assessment of environmental impacts in the Arctic will be handled and reported by that Committee. Close coordination and major support will be assured, however, by including representation from each of the pertinent Environmental Conservation task groups on the Arctic Resources Environmental Protection Task Group.

To summarize, the Committee has been gratified by the response evidenced by Council members and non-Council members alike to its request for support for this study effort. The subgroups have been organized and are fulfilling their charge and the Committee expects to meet its schedule of submitting a report to the Council for its consideration by the end of 1981.

1 CHAIRMAN MURPHY: Once again, is their discussion
2 of the progress report that you have just heard?

3 (No response)

4 CHAIRMAN MURPHY: Thank you very much, Mr. Whitehouse.
5 This Nation's readiness to face emergencies is always upper-
6 most in our minds, and we've had a painful reminder of the
7 importance, since the request to proceed, and there could be
8 no more timely subject than that which we will now go into.
9 And this is the committee report, or a status report on
10 emergency preparedness.

11 Mr. Garvin.

12 STATEMENT OF C. C. GARVIN, JR.

13 CHAIRMAN, EMERGENCY PREPAREDNESS

14 MR. GARVIN: Thank you very much, Mr. Chairman,
15 ladies and gentlemen. Before I just comment on the progress
16 of this task force, I would just like to say to Charlie that
17 I add my congratulations to your receiving your medal. One
18 expects that such awards are given when they complete
19 assignments. I trust that this one will be because the
20 Secretary is taking proper action because he is departing the
21 premises, and you will be around to run this thing for a
22 couple of years. If that is the case, you will wear that
23 medal to these meetings. You will find no report in your
24 folder. And that is typical of our emergency preparedness.
25 I am not sure that is a just comment. But obviously, there

1 is much to be done. And of course, the Secretary did
2 recognize that back in June, when they requested that this
3 Council study the Nation's emergency preparedness planning
4 for an interruption on petroleum imports. And of course, this
5 group agreed to that, to undertake the study. We are a
6 committee of 25 Council members and at the time, John
7 Sawhill was designated as the Government Co-Chairman. I have
8 not made any inquiries since. We met in September and tried
9 to come up with a scope and organization, and in discussing
10 the scope of this preparedness study, it was agreed that the
11 purpose was not to develop a long-range plan to reduce U.S.
12 dependence on imports, but rather to identify measures whereby
13 this country could minimize its vulnerability to an interrup-
14 tion in the imports in the near term. And in that connection,
15 the Department of Energy provided us with a kind of a base
16 case study for U.S. crude in shortfall scenarios, ranging
17 from one million barrels per day to 4.6 million barrels per
18 day, and asked us to project that to an analysis.

19 We are not looking at small supply emergencies that
20 would stem from things that would take place in this country,
21 such as a river freeze or pipeline interruption or refinery
22 fires, working on the theory that those things are adequately
23 covered with the industry flexibility that has been demonstrated
24 so well over the years.

25 Now, in the request for the study, John Sawhill

1 outlined three areas of particular concern that this group
2 was addressing itself to. The first was the ability of the
3 Nation's supply and distribution system to operate under
4 constrained conditions.

5 Second, the regulatory and statutory climate
6 needed to minimize damage to the Nation.

7 And third, and most important, the organization and
8 method of operation of the industry-Government relationship
9 under the emergency conditions.

10 We, like the other committees, have established a
11 coordinating subcommittee chaired by one of my associates in
12 my company, and co-chaired by Mr. House of the Department of
13 Energy and composed of 20 individuals coming from industry,
14 academia, labor and public interest organizations. They've
15 been a very active subcommittee, and they've had five days of
16 meetings since September and are scheduled to be meeting in
17 the next 30 days.

18 There is some thought that it would take until the
19 end of Summer of next year to bring something forth that is
20 meaningful, as Charlie indicated, of all these things, to remind
21 us this work is most important. There will be a debate,
22 undoubtedly, in the Congress, I'm guessing in early 1981, over
23 the scheduled expiration of the Emergency Petroleum Allocation
24 Act, and all these things seem to us would suggest that we
25 try to get on with this a bit faster, and see if we can have

1 this proposition ready for Council review by the Spring of
2 1981, and that is our agenda.

3 Now, some of the work that is going to go on, some
4 of it is paralleled with different groups, some simultaneously
5 will cover three general areas. For example, the DOE is
6 currently developing some disruption scenario base reports.
7 They are looking at intra-Government assessment and decision
8 mechanisms and they're looking at a public communications
9 plan. We are both working together to try to develop
10 reasonable assumptions on the strategy to minimize the adverse
11 impact on the economy and the degree of utilization of the
12 market mechanism, the relaxation of regulatory and environmental
13 constraints and demand reduction and fuel substitution
14 strategies.

15 Specific areas that the NPC group is studying would
16 provide advice to the DOE, fall in these areas. Emergency
17 oil and production, emergency crude distribution mechanism,
18 emergency product distribution mechanism, emergency refinery
19 operation, storage and transportation capability, a system
20 for mobilizing industry personnel to assist Government,
21 legislative and regulatory initiatives needed for Government
22 to operate effectively during an emergency, utilization of the
23 strategic petroleum reserve, and of course the international
24 implications of all of those.

25 I feel certain, Mr. Chairman, that the dedication

1 of that group as reported now will allow us to make a final
2 report in April.

3 CHAIRMAN MURPHY: Cliff, I'm sure that Dr. Lewis
4 and others join me in commending you for accelerating this,
5 and knowing of some of your accomplishments and those of your
6 colleagues in this study, I doubt not that it will be ready in
7 April. But it will be a great thing if it can be. Because
8 it is just right up at the top of the list.

9 Are there suggestions to the Chairman of this
10 terribly important study?

11 Thank you. We'll move on, then. Last Summer when
12 the Council approved of the undertaking of these studies, as
13 you've just heard reports of, I noticed to you that it would
14 require considerable contribution of time, and that has come
15 out loud and clear throughout these reports. You've heard of
16 17 men on this coordinating committee, 28 on a subcommittee,
17 so many more on task forces, and the work being done. Now, we
18 also can put you in view on the necessity of paying the bills.
19 And the Finance Committee met yesterday and we will hear the
20 news from John Phillips, Chairman of the Finance Committee.

21 STATEMENT OF JOHN PHILLIPS

22 CHAIRMAN, FINANCE COMMITTEE

23 MR. PHILLIPS: Mr. Chairman, the Finance Committee
24 did meet yesterday, and I'm happy to report to you the
25 financial condition of the Council is excellent. We reviewed

1 the calendar year 1980 expenditures, which at the June 11
2 Council meeting had been budgeted in the amount of \$1,750,000
3 to provide the adequate funds for the two ongoing studies which
4 have been completed, and to undertake the three new studies
5 the Secretary had requested.

6 The two old studies have been completed, as you've
7 heard today. The three new ones are well underway. And we
8 still expect to show a budget surplus of about \$225,000 this
9 year.

10 This will increase our contingency fund to about
11 one-half of our annual operating budget. The committee then
12 reviewed and discussed a proposed 1981 budget. During our
13 discussion, it was noted that weaknesses existed in the
14 benefits program of the NPC staff, particularly in the pension
15 plan area. The committee will study this, and will make
16 recommendations for corrections to the Chairman soon. But
17 based on our review, the committee recommends a 1981 budget
18 in the amount of \$1,800,000 to provide the adequate funds to
19 complete the three ongoing studies which have been discussed
20 today.

21 Finally, Mr. Chairman, the really good news. The
22 committee recommends that the members' contribution be the
23 same as last year and that you be authorized to make
24 additional expenditures from the contingency fund, if that
25 should be necessary.

1 Mr. Chairman, I move the report of the Finance
2 Committee and the recommendations contained therein be
3 adopted by the Council.

4 CHAIRMAN MURPHY: Is there a second?

5 VOICES: Second.

6 CHAIRMAN MURPHY: Hearing a second, we are
7 accustomed to fine work, and these people are guardians of
8 the work, and I just feel completely comfortable with how the
9 money is being handled.

10 Now, having said that, I remind you that when you
11 vote aye, which I comfortably expect in regards to this
12 report, you are also signalling your willingness to respond
13 to the assessments.

14 Those who favor adoption of the Finance Committee
15 recommendations will let it be known by saying "aye" loudly.

16 (Chorus of ayes)

17 CHAIRMAN MURPHY: Thank you.

18 At the last meeting of the Council it was agreed
19 that it would be appropriate for us to spell out in writing
20 the policy regarding collection of data for the various
21 study reports. The staff and the general counsel have
22 drafted such a statement. I mailed it to you. It has been
23 before you. As I said then and I repeat now, I concur with
24 the recommendation, and there is also a copy available to
25 you this morning.

1 Is there discussion of the statement? It doesn't
2 seem necessary to bring this matter to a vote. My own
3 perception, and on the advice of learned counsel, it is a
4 matter of consensus and in the absence of objection, why we
5 will consider this the consensus of the Council concerning
6 data collection. Is there any objection?

7 (No response)

8 (The "Proposed Statement of Policy Regarding Data
9 Collection by the National Petroleum Council" follows.)
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PROPOSED
STATEMENT OF POLICY
REGARDING DATA COLLECTION
BY THE
NATIONAL PETROLEUM COUNCIL

The sole function of the National Petroleum Council is to provide advice and recommendations in writing to the Secretary of Energy, at his request, on matters relating to oil and gas and the oil and gas industries. All advice is provided to the Secretary in the form of written reports developed by the Council and formally approved by the Council acting as a plenary body. All NPC reports are made public and receive Library of Congress catalogue numbers.

The collection and assessment of data from a variety of sources, published and unpublished, is often required to respond to a request from the Secretary. Such collections of data are subject to consideration by one or more study groups assisting in the preparation of the study and, ultimately, by the Council. Each meeting of the Council and study group is (a) open to the public; (b) the subject of advance notice in the *Federal Register*; (c) attended by a government cochairman who has approved in advance the holding and agenda of the meeting and who has authority to terminate the meeting at any time; (d) the subject of minutes or transcripts which are publicly available; and (e) subject to the requirement that all documents and working papers utilized by subgroups are available for public inspection.

The collection and utilization of data by the NPC shall be subject to the following:

1. Published data, and unpublished data which are not proprietary, may be used by any NPC study group; working papers containing such data shall be subject to public access requirements.
2. Proprietary data may only be used if an independent third party receives such data in confidence and forwards it to the study group in such a form that individual contributors are not identified. Individual contributions shall be either returned to the sender or destroyed after aggregation by the independent third party.

1 CHAIRMAN MURPHY: Now, the last item I would like
2 to bring before you today is the next meeting of the Council.
3 People are busy, and it seems desirable to propose today as
4 far in advance as possible, and you've just heard from Mr.
5 Garvin that he intends to have a report in the Spring, and
6 the date has been worked out by the staff as being probably
7 most agreeable all around. It's the time of annual meetings,
8 April 16. Now, this of course is subject to change. It is
9 some months in advance, and it will have to be cleared with the
10 Secretary at the time.

11 But in view of your problems in working out your
12 own schedules, I want to ask that you make a note in your
13 calendars now for a tentative meeting on April 16, 1981.

14 That completes the matters that the Chairman knows
15 that have come before us today, and I will open the meeting now
16 for anything that you think we ought to be doing that the
17 Chairmen and the staff and I may have overlooked.

18 I am going to ask the Chairman of the -- I beg your
19 pardon. Do we have a question? Yes, sir.

20 VOICE: Mr. Chairman, I don't know how appropriate
21 it would be, but as a result of actions in Canada recently,
22 there are a number of rigs in the process that have presently
23 come across the border, and there will be more in all
24 probability. The problem exists of the personnel to run these
25 rigs, and whether or not they would come with the rigs. And I

1 think that if this Council and the Secretary or anyone in a
2 position of authority could impress upon the immigration
3 officials the necessity that adequate personnel be allowed to
4 come with these rigs, if they are to come, it would be most
5 important in helping solve the rig shortage of this country.

6 Thank you.

7 CHAIRMAN MURPHY: Well, frankly, that is something
8 I had overlooked, and I am embarrassed not to have noted it.
9 It is going on here and now. I am going to ask Jack Harbin,
10 who is the Chairman of the Manpower and Materials Committee,
11 to take a look at his report concerning the manpower phase,
12 not the material phase, and Jack, if you would get back to me
13 on what you think would be an appropriate response to this
14 suggestion. It's very timely and very appropriate.

15 Is there anything else? Yes, Dr. Lewis?

16 DR. LEWIS: I just wanted to add that from my point
17 of view I think we've heard a very impressive work program this
18 morning and I think it is just clear that this Council is
19 going to be serving the next Administration as well as it
20 served us, and I think it is very commendable with what is
21 going on.

22 (Applause)

23 CHAIRMAN MURPHY: I'm asking the Chairmen of the
24 committees and the staff to stay here for just a minute after
25 adjournment, including Dr. Slack and Dick Nelson, in case any

1 members of the press want to pose questions.

2 There being no further business, the plenary session
3 of the National Petroleum Council is adjourned.

4 (Whereupon, at 10:40 a.m., the meeting was
5 adjourned.)

End 5A

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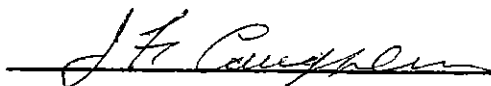
CASE TITLE: National Petroleum Council

HEARING DATE: December 10, 1980

LOCATION: Washington, D.C.

I hereby certify that the proceedings and evidence herein are contained fully and accurately on the tapes and notes reported by me at the hearing in the above case before United States Department of Energy and that this is a true and correct transcript of the same.

Date: December 11, 1980


Official Reporter
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